

**Board of Inquiry into the McCrae landslide**

**Before: The Chairperson,  
Ms Renée Enbom KC**

**Federal Court of Victoria,  
305 William Street, Melbourne, Victoria**

**Friday, 20 June 2025 at 10.00am**

**(Day 8)**

**Mr M. Costello KC with Ms A. Kittikhoun appeared as Counsel  
Assisting.**

**Ms K. Evans KC with Ms E. Pepler and Mr C. McDermott  
appeared on behalf of the State of Victoria.**

**Ms K. Foley SC with Ms E. Bateman, Mr C. Viney and  
Dr W. Phillips appeared on behalf of the Mornington  
Peninsula Shire Council.**

**Ms D. Siemensma appeared on behalf of South East Water  
Corporation.**

1 CHAIRPERSON: Good morning, everyone. I'll take  
2 appearances, Mr Costello.  
3  
4 MR COSTELLO: I appear with Ms Kittikhoun.  
5  
6 MS FOLEY: Ms Foley with Dr Phillips for the shire.  
7  
8 MS SIEMENSMA: Madam Chair, I appear for South East Water.  
9  
10 CHAIRPERSON: Thank you.  
11  
12 MS EVANS: Good morning, I appear with Ms Pepler for the  
13 State of Victoria.  
14  
15 CHAIRPERSON: Thank you. Mr Costello.  
16  
17 MR COSTELLO: Thank you, Madam Chair. The first witness  
18 is Mr David Smith from the shire. I call Mr Smith.  
19  
20 <DAVID SMITH, affirmed:  
21  
22 <EXAMINED BY MR COSTELLO:  
23  
24 CHAIRPERSON: Mr Smith, Mr Costello is one of the counsel  
25 assisting the Inquiry, and he'll ask you some questions.  
26 A. Thank you.  
27  
28 MR COSTELLO: Feel free to pour yourself a glass of water.  
29 A. Thank you.  
30  
31 Q. Your full name's David Smith?  
32 A. That is correct  
33  
34 Q. Can you state for the record your business address,  
35 please?  
36 A. Business address is 90 Besgrove Street, Rosebud,  
37 I think it is, thank you.  
38  
39 Q. And your current occupation?  
40 A. I am the director of assets and infrastructure at the  
41 Mornington Peninsula Shire.  
42  
43 Q. Mr Smith, you have made three witness statements for  
44 the purpose of this board of inquiry; is that correct?  
45 A. That is correct.  
46  
47 Q. The first is dated 17 April 2025?

1 A. Yep. Yes, I do. Yes.  
2  
3 Q. And the second is 30 April 2025?  
4 A. I believe that is correct without seeing it, sorry.  
5  
6 Q. I'll show you a copy in a moment. And the third is  
7 11 June 2025?  
8 A. That certainly sounds right, yep.  
9  
10 Q. I'll have a copy of those witness statements handed to  
11 you.  
12 A. Thank you.  
13  
14 Q. Now, Mr Smith, can you find there amongst the material  
15 you've been handed your witness statement dated 17 April  
16 2025?  
17 A. Yes, I've got it in front of me.  
18  
19 Q. Okay. And are the contents of that witness statement  
20 true and correct?  
21 A. As far as I believe, yes.  
22  
23 Q. Thank you. Do you have a pen with you?  
24 A. Yes, I do  
25  
26 Q. Could I ask you to sign that witness statement on the  
27 second last page, 10 of 11.  
28 A. Yep, I've done it.  
29  
30 Q. Thank you. Can you now find your second witness  
31 statement, the one dated 30 April?  
32 A. Yes, I've got that.  
33  
34 Q. Again, are the contents of that witness statement true  
35 and correct?  
36 A. I believe they are, yes.  
37  
38 Q. Thank you. Could I ask you to sign that on the final  
39 page, please, 14 of 14.  
40 A. That's done.  
41  
42 Q. The final witness statement, which is the one dated  
43 11 June 2025, are the contents of that statement true and  
44 correct?  
45 A. I believe they are, yes.  
46  
47 Q. Thank you. Can you please sign that on the final

1 page, 11 of 11. Thank you.

2

3 Madam Chair, I tender each of those witness statements  
4 and the exhibits thereto.

5

6 CHAIRPERSON: Three witness statements of David Smith and  
7 the documents referred to in those statements will be  
8 exhibit CA31.

9

10 **EXHIBIT #CA31 THREE WITNESS STATEMENTS OF DAVID SMITH AND**  
11 **THE DOCUMENTS REFERRED TO THEREIN**

12

13 MR COSTELLO: Now, Mr Smith, you're trained as an  
14 engineer; is that correct?

15 A. I have a degree in civil engineering, yes.

16

17 Q. All right. And you've worked as an engineer?

18 A. No, I am a director of assets and infrastructure, yes.

19

20 Q. Sorry, my question was you have worked as an engineer  
21 before?

22 A. Yes, as a traffic and road safety engineer and others,  
23 yes.

24

25 Q. Thank you. And you've had an extensive career with  
26 the shire?

27 A. Yes, that is correct.

28

29 Q. At the time of the 2022 landslide you were the  
30 manager, programs and project management office?

31 A. That is correct.

32

33 Q. Could you just describe what that role entailed?

34 A. So programs and project management office manager,  
35 I used to oversee the development of our annual capital  
36 works program and the monitoring of that. Also looking at  
37 how we improve project management practices across the  
38 organisation, implementing new systems and frameworks to  
39 support the organisation to deliver the best possible  
40 projects for the community. And then another arm to that  
41 role was actually some of our more major complex projects,  
42 such as our Peninsula Trails project, our visitor paid  
43 parking pilot and other sort of more complex projects.

44

45 Q. And what was the position that you reported to when  
46 you were manager, programs and project management office?

47 A. Director of corporate strategy and business

1 improvement.

2

3 Q. And, insofar as that role concerned the development of  
4 the capital works program, did it have any responsibility  
5 for rolling that program out, or it was simply to develop  
6 the program?

7 A. Simply to develop and then monitor the progress of the  
8 whole program.

9

10 Q. And then who within the council had primary  
11 responsibility for rolling out the capital works program  
12 that you had developed?

13 A. It sits across multiple teams. Our capital program  
14 has multiple different delivery arms. So one is our  
15 manager of infrastructure projects that delivers probably  
16 about 65 per cent of the capital program, our manager of  
17 infrastructure services delivers potentially around 10 to  
18 15 per cent, and then others across the organisation, our  
19 manager of climate change and environment, and others as  
20 well.

21

22 Q. Right. In the time - more recent history, including  
23 the time of the 2025 landslides, you were in your current  
24 role, which is director assets and infrastructure?

25 A. That is correct.

26

27 Q. All right. And could you just give a brief  
28 description of what that role entails?

29 A. Okay. I'll do my best. So it's three different  
30 departments that sit within the directorate. So one of  
31 those is called infrastructure projects, which looks after,  
32 as I mentioned before, approximately 65 per cent of  
33 the capital works program, as well as asset protection and  
34 our development engineering team. The second department is  
35 what's called infrastructure services, which is majority of  
36 our maintenance that happens across the Mornington  
37 Peninsula of our assets, as well as our natural systems  
38 team, so our roads and footpaths and drains, our open  
39 spaces, sports fields and playgrounds and the like, as well  
40 as tree management. And then the last team within my  
41 department or unit is called buildings - assets, buildings  
42 and property, which looks after our property portfolio, our  
43 strategic asset management, and our buildings management.

44

45 Q. And so there's three departments within your area of  
46 responsibility, and one of them is the infrastructure  
47 projects department?

1 A. That is correct.

2

3 Q. And you said that that's responsible for about  
4 65 per cent of the capital works. Does that include  
5 capital works in respect of stormwater systems?

6 A. Yes, they would do the design and delivery of any  
7 funded stormwater projects.

8

9 Q. And within the second department you mentioned  
10 infrastructure services, which is concerned principally  
11 with maintenance. Does that include maintenance of the  
12 stormwater system?

13 A. That is correct, yes.

14

15 Q. So in your current role then you have primary  
16 responsibility for capital works, including the replacement  
17 or extension of stormwater - the stormwater system and  
18 maintenance of that system?

19 A. That is correct, yes.

20

21 Q. Thank you. I'll come to your third witness statement  
22 in a moment, which deals primarily with 2022 events, just  
23 so we can do it chronologically. But, while we were on the  
24 topic of the departments for which you have responsibility,  
25 is the area that you run called a directorate?

26 A. Yes, that is correct.

27

28 Q. So there's a directorate and there are three  
29 departments within the directorate. Now, it seems from  
30 your first witness statement and from other evidence that  
31 has been received by the board of inquiry in the course of  
32 its work that a large amount of at least maintenance work  
33 done by the council in connection with its capital assets  
34 is done by contractors; is that a fair statement?

35 A. That is correct, yes.

36

37 Q. Right. So, when you're speaking of the infrastructure  
38 services department being responsible for maintenance, is a  
39 lot of the work done by council employees within that  
40 department work that involves dealing with or instructing  
41 contractors to in fact do the work?

42 A. That is correct.

43

44 Q. All right. And about how many people would you  
45 guess - would you estimate, rather, work within the  
46 infrastructure services department?

47 A. I should know this. It's around about 35 to 40,

1 I believe.

2

3 Q. And do any of these people actually do physical work  
4 in maintaining the infrastructure?

5 A. Within the infrastructure services department, no.  
6 However, within our buildings management we actually have a  
7 small building trades team, yes.

8

9 Q. When you say buildings management, is that within the  
10 assets, buildings and property department --

11 A. That is correct, in the separate - yeah.

12

13 Q. I see. But those people wouldn't have responsibility  
14 for stormwater infrastructure?

15 A. No, that's correct.

16

17 Q. Okay. So all physical maintenance of stormwater  
18 infrastructure within the council area is done by  
19 contractors on the instructions of people within the  
20 department of infrastructure services; is that a fair way  
21 of describing it?

22 A. I wouldn't say on instruction. They've got obviously  
23 a lot of autonomy within their own to actually undertake  
24 works in accordance with the contracts that are there. But  
25 certainly, yes, in conjunction with the team, yes.

26

27 Q. I see. A contractor engaged by the shire has a degree  
28 of autonomy in effecting or in performing maintenance  
29 works?

30 A. That's correct. They work within obviously the  
31 specifications of the contracts and within the - obviously  
32 bound by the contracts and what we are asking to be done.  
33 We kind of see our contractors as an extension of our  
34 teams. So when they talk to our community they really do  
35 talk as if they are working as part of the shire.

36

37 Q. Right. And again in general terms - obviously the  
38 contract will give the definitive answer, but just so I can  
39 understand at least how it's understood and operationalised  
40 within your directorate and the departments within it - is  
41 the degree of autonomy that the contractors have in respect  
42 of maintenance - is that in respect of things like cleaning  
43 or is it actually in respect of things like physical repair  
44 as well?

45 A. Yes, some of it will be - so obviously there's  
46 inspections and maintenance, and so some level of repairs  
47 are within the actual contract that they are responsible

1 for just identifying that and getting it done, and there  
2 will be certain things that are identified, say, more  
3 complex that then get obviously discussed together with the  
4 roads and drainage team as required, yes.

5  
6 Q. And in terms of repairs is the degree of autonomy  
7 bounded in some way by a cost cap; that is, below a certain  
8 amount they can effect a repair but above a certain amount  
9 they need approval?

10 A. In some areas it could be, but mostly it's based on  
11 the type of activity that they're undertaking.

12  
13 Q. I see. Thank you. So just to finish off on this  
14 topic, which we might come back to, in terms of the type of  
15 activity that they could undertake can you just give me an  
16 example of something they could do and then give me an  
17 example of something that they couldn't autonomously do?

18 A. Sure. So a contractor could undertake an inspection -  
19 would you like me to sort of relate it to, say, stormwater  
20 in that sense?

21  
22 Q. That would be useful; thank you.

23 A. Yes. So a contractor undertakes an inspection of a  
24 stormwater pit, identifies that it's a certain percentage  
25 blocked and needs clearing out, that they would have the  
26 autonomy to go - obviously in accordance with the contract,  
27 to just go and clear that pit within their lump sum of  
28 their contract. If they went out and identified that  
29 actually the whole pit had collapsed and required to be  
30 rebuilt, an obviously more complex project, they would then  
31 refer that and discuss that with the council officers to  
32 develop up a scope to deliver that project, yes.

33  
34 Q. I see. When you're talking there about the concept of  
35 a pit collapsing and needing to be rebuilt, does that move  
36 from an issue of maintenance, and that is move from that  
37 department into the department responsible for capital  
38 works?

39 A. No, that still could - that's the sort of scale of  
40 project that could be done by that team, yes.

41  
42 Q. Thank you. That's very useful. Thank you. Let me  
43 just come to your third witness statement to start with.  
44 You'll recall that the first question that you were asked  
45 by the board of inquiry and answered in that witness  
46 statement concerned the awareness of the shire of a water  
47 main bursting on or around 14 November 2022; do you recall



1 that that was the question you were asked?  
2 A. Was that - did you say the first one or the - was that  
3 in the first statement? I can't recall. Can you bring  
4 that up for me?  
5  
6 Q. In your third witness statement.  
7 A. In the third, yes. Yes, sorry, yes, yes, yes.  
8  
9 Q. So the first question - it's a bit confusing. Let me  
10 make sure it's all clear. Third witness statement, first  
11 question concerned awareness of the council of a burst  
12 water main that burst in the vicinity of 23 Coburn Avenue  
13 on or around 14 November 2022. You recall that you were  
14 asked that question?  
15 A. Yes, I do, yes.  
16  
17 Q. When I say 23 Coburn Avenue I don't expect you to have  
18 that precise location in your head, but do you know where  
19 Coburn Avenue is, for example?  
20 A. I understand the proximity of that, yes.  
21  
22 Q. Thank you. Thank you very much. Your answer was in  
23 general terms that the shire was not aware of the  
24 14 November burst I think until South East Water's evidence  
25 in this board of enquiry came to light; is that right?  
26 A. From the information that I've been provided, yes,  
27 that is correct.  
28  
29 Q. All right. Let me just understand the extent of the  
30 information that you've been provided. When you came to  
31 answer that question did you make enquiries of other  
32 council officers?  
33 A. I did not, no. So that was something that was  
34 prepared, and obviously we received the asset protection  
35 notification that that was found as sort of - when that was  
36 asked the question. But, no, I did not, no.  
37  
38 Q. Okay. So just - I'm not being critical of you here.  
39 I just want to understand the process. What did you do in  
40 order to be confident that the answer to that first  
41 question was, no, the council was not aware of the  
42 14 November burst? Just explain the process.  
43 A. Yes. So basically I spoke to the manager that  
44 obviously looks after the asset protection area, where  
45 those notifications come through, and asked what was  
46 available, what information on that particular topic, and  
47 that's what was provided, was obviously that notification

1 was what was on record.

2  
3 Q. Just explain to me what the asset protection area is  
4 and where that sits within the council?

5 A. Sure. So the asset protection team sits within the  
6 infrastructure projects department.

7  
8 Q. I see.

9 A. Yes, and so what they do is they oversee basically  
10 protecting council-owned assets when there's private works  
11 that are going on to ensure that if there's any damage done  
12 to our assets during those private works that they're  
13 repaired and the costs are recovered. So one of the  
14 elements of that is obviously utility companies and the  
15 works that they do around the peninsula, and making sure  
16 that if any of their works are impacting on our assets that  
17 we're notified of that as part of that as well. So  
18 basically South East Water would generally, as you would  
19 have seen in the witness statement, provide a summary of  
20 where they've gone in and done works on a monthly basis.

21  
22 Q. And did you mention something called an asset  
23 protection report?

24 A. I can't recall.

25  
26 Q. I don't mean in your statement. I mean in your  
27 evidence before did you say that there was an asset  
28 protection report that was filed?

29 A. No, we get notified.

30  
31 Q. A notification?

32 A. Yes.

33  
34 Q. And when you - that notification, are you talking  
35 about a road openings report or are you talking about  
36 something different

37 A. I'm actually not sure. I think I'm talking about a  
38 road openings report, yes.

39  
40 Q. I see. Okay. That makes sense to me. Thank you. Do  
41 you have a recollection of whether or not the council was  
42 aware of the roadworks that were conducted at 26 Coburn  
43 Avenue on or about 22 November at the time those roadworks  
44 were undertaken?

45 A. I'm not, no. So the - do you - is that related to the  
46 South East Water works?

1 Q. I'll show you your statement in a minute. I'm just  
2 trying to understand what it is that you in fact recall and  
3 what it was - what enquiries you made in coming to answer  
4 these questions. It looks as though the way council  
5 becomes aware of works of this kind is via a road openings  
6 report. Is that your understanding?

7 A. That is correct.  
8

9 Q. All right. Could you just describe what a road  
10 openings report is and who completes a road openings  
11 report?

12 A. I'm not going to be able to talk to this in detail.  
13 I've only been in this particular role for six months, so  
14 this is probably new to me as well, so excuse me if I don't  
15 have the full detail. But I understand we're just provided  
16 with a report from - I believe on a monthly basis, for  
17 example, from South East Water on any works they've  
18 undertaken within our roads to notify us of those.  
19

20 Q. I see. So it can be the case that on occasion South  
21 East Water will undertake work on a council road; is that  
22 the start of this process?

23 A. They would undertake works on their asset that happens  
24 to be within our road, which then means they may need to  
25 repair sections of our road in putting that back together,  
26 basically.  
27

28 Q. So to the extent that they have to damage or, to use  
29 the word of the report, open a council road in order to  
30 effect repairs of their own infrastructure they do that,  
31 they do it without first seeking permission, but then they  
32 notify you of the fact that that's been done?

33 A. That is my understanding, yes.  
34

35 Q. And I understand, to be clear with you, Mr Smith, that  
36 you weren't in the role at the time of 2022?

37 A. That is correct.  
38

39 Q. What's the purpose of a road opening report?

40 A. Once again, I'm going to talk - I don't have that,  
41 like, exact detail here, but I'm assuming it's just to  
42 notify us that works have happened within our road. So  
43 I guess we could go and actually check that we're  
44 comfortable that it was reinstated to a level that we are  
45 happy with.  
46

47 Q. I see. You've said in your statement, to be fair,

1 that the purpose of the report is for South East Water to  
2 inform the shire of works scheduled to occur or that have  
3 occurred on roadways and footpaths in the council, which  
4 makes perfect sense. It's notification. But is it your  
5 understanding that the purpose of the notification is so  
6 council can then verify if the works have been done to an  
7 appropriate standard?

8 A. I'm going to answer that that I'm not sure. I'm  
9 actually at this point in time not sure if that's exactly  
10 what the purpose is, but certainly we receive the  
11 notification to advise of it.  
12

13 Q. Do you know if there is any process within the council  
14 for the investigation or follow-up of matters reported in a  
15 road opening report?

16 A. No, I'm not aware of the exact process, no.  
17

18 Q. You say in your report that road opening reports are  
19 received by the shire's assets protection admin email  
20 account, which is a shared inbox; do you recall that?

21 A. I do, yes.  
22

23 Q. And you say that a number of members within the asset  
24 and infrastructure division have access to that shared  
25 inbox?

26 A. That is correct.  
27

28 Q. All right. But you don't know if a report being  
29 received into that shared inbox is then subject to any  
30 particular sort of process?

31 A. That's right, yes, at this point in time I don't know.  
32

33 Q. All right. The asset protection team previously -  
34 that is in 2022, which is the relevant time for the current  
35 line of questioning that I'm asking you - reported to the  
36 manager, community safety and compliance; you've said that  
37 in your witness statement?

38 A. Yes, that is correct, yes.  
39

40 Q. And then there was a change made, and so it now  
41 reports to the manager of the infrastructure projects?

42 A. That is correct, yes.  
43

44 Q. And was the community safety and compliance manager  
45 within your directorate?

46 A. No, that was in a different directorate.  
47

1 Q. I see. And are you aware of why the change was made,  
2 the reporting requirement?  
3 A. No, I'm not, no.  
4  
5 Q. Okay. Now, as we said at the outset, your evidence is  
6 that the council was not aware of the 14 November burst  
7 until fairly recently; is that a fair way to describe it?  
8 A. From the information I've seen, yes, that's fair.  
9  
10 Q. All right. Are you aware of whether any enquiries  
11 have been made by the council about the 14 November 2022  
12 burst since it became aware of it?  
13 A. I'm not sure. I'm not aware of that, no.  
14  
15 Q. Okay. Have you had discussions with any senior  
16 officers within the council about the fact that there was a  
17 burst water main on Coburn Avenue on or about 14 November  
18 2022?  
19 A. No, I have not, no.  
20  
21 Q. As you sit there do you understand the potential  
22 significance of that burst water main to the landslide that  
23 occurred in 2022?  
24 A. No, I don't even know how much water or I know  
25 nothing - no detail about the actual burst itself, no.  
26  
27 Q. Okay. And that's not something that you've sought to  
28 become aware of before giving evidence today?  
29 A. No, I didn't understand that it was significant to it,  
30 yes.  
31  
32 Q. I see. When you say you didn't understand it was  
33 significant, do you mean you didn't understand the burst  
34 water main was significant to the landslide?  
35 A. Yes, yes.  
36  
37 Q. The first question that you were asked had three  
38 subquestions. So the question was, "Prior to the 5 January  
39 2025 landslide was the shire aware of a water main bursting  
40 on or around 14 November 2022 in the vicinity of 23 Coburn  
41 Avenue, McCrae," and we've talked about your evidence in  
42 answer to that first part of the question. There were then  
43 three subquestions, and the third was, "Whether the shire  
44 considered the extent to which the matter main burst may  
45 have contributed in some way to the November 2022  
46 landslide," and that's what I've just been asking you  
47 about. I think I'm right to say that you don't directly

1 answer that question in your witness statement, so I just  
2 want to be clear what your answer is. Your answer to that  
3 question, "Whether the shire considered the extent to which  
4 the water main burst may have contributed in some way to  
5 the November 2022 landslide", is that you do not know?

6 A. That is correct. Others may, but I do not know, yes.

7  
8 Q. Do not know. And you certainly have not considered  
9 the extent to which it has?

10 A. That is correct, yes.

11  
12 Q. Thank you. I now want to come back to some of the  
13 material that we started on about the stormwater drain  
14 network and how that's managed and operated. The shire  
15 covers a large area and no doubt has a very significant  
16 stormwater network. You say in your witness statement that  
17 it's responsible for 60,490 stormwater pits and 1,497  
18 kilometres of stormwater pipes; do you recall saying that?

19 A. I do, yes.

20  
21 Q. Where does that information come from?

22 A. It comes out of our asset register.

23  
24 Q. I see. Now, within your asset register or elsewhere  
25 within the council's records is there any identification of  
26 stormwater pipes or stormwater pits that are in higher risk  
27 areas, and by higher risk area I mean an area where a leak  
28 or damage may be more likely to have severe consequences?

29 A. In the asset register itself I'm not sure. In terms  
30 of every - we've got all the assets mapped that we're aware  
31 of, and we sort of try to identify the size and that type  
32 of thing. Within our other strategies, such as the sort of  
33 flood and stormwater strategy, obviously we look at things  
34 like catchments, and at the moment, for example, there's a  
35 lot of work going on around flood mapping across the  
36 peninsula to identify where areas there could be higher  
37 risk. So at the moment I'd say in our asset register, no,  
38 but certainly something that could be looked at in the  
39 future.

40  
41 Q. It's clear from your evidence and some of the  
42 documents that you have exhibited to your witness statement  
43 that there has been for quite some period of time an  
44 extensive amount of work done by the council in respect of  
45 the issue of flood generally. Do you think that's a fair  
46 description of the --

47 A. Yes, within obviously budgetary constraints we do

1 whatever we can to try and minimise the risk, yes.

2  
3 Q. Is it right to say that there is no equivalent process  
4 in respect of landslide risk insofar as stormwater is  
5 concerned?

6 A. I think naturally through stormwater - managing  
7 stormwater you're then managing - if we're talking about in  
8 relation to risk associated with stormwater, by effectively  
9 managing the stormwater you're then managing the risk, but  
10 yes, yes.

11  
12 Q. Well, would that answer also hold true for the  
13 question of flood?

14 A. What question?

15  
16 Q. By managing the stormwater assets you're naturally  
17 managing the risk of flood?

18 A. You're doing your best to manage the risk of flood,  
19 yes.

20  
21 Q. But you accept, though, that there are particular  
22 considerations and there has been a significant amount of  
23 work done by the council on the question of flood  
24 specifically?

25 A. Yes.

26  
27 Q. Disconnected from the general maintenance of the  
28 stormwater system?

29 A. No, no, I wouldn't say that. I'd say we certainly -  
30 for example, when we look at pit inspection frequencies,  
31 that is aligned with catchments and identifying where  
32 there's areas of potential higher flooding to then have  
33 higher inspection frequency of those pits.

34  
35 Q. Yes, I see. Thank you. I'll come back to that in a  
36 moment. As is invariably the case, there is a cascade of  
37 policy documents here that start at the more abstract and  
38 descend down to the particular, and you have explained  
39 those or at least some of them in your statement. I think  
40 the highest level of them insofar as stormwater is  
41 concerned is the shire's asset management policy. Would  
42 that be right?

43 A. Within the asset management framework itself the  
44 policy sits at the top, but we also have a 10-year asset  
45 plan that - within the integrated planning framework of  
46 council a 10-year asset plan that also does sit up above  
47 the framework with the long-term financial plan as well.

1  
2 Q. If you conceive of it, and I'm sure this is done in  
3 one of the documents, as a policy pyramid?  
4 A. Yes.  
5  
6 Q. Is the council asset management policy at the top of  
7 the pyramid?  
8 A. The policy definitely provides the overarching  
9 guidance and principles for asset management framework,  
10 yes.  
11  
12 Q. And the policy is a document that's promulgated by the  
13 council itself?  
14 A. Correct, they endorse that, correct.  
15  
16 Q. And then there are gradations of policy and  
17 operational detail after that. Did you say perhaps the  
18 next most significant is the Mornington Peninsula Shire  
19 asset management strategy?  
20 A. I wouldn't say significant. I'd say in terms of the  
21 natural flow of having principles, objectives and then  
22 technical. I don't think any of them are sort of more  
23 critical than the other. They work together. But yeah,  
24 yeah.  
25  
26 Q. Yes, I think that's fair. The next within the  
27 pyramid, though, would be the asset management strategy?  
28 A. That is correct.  
29  
30 Q. And that's a 10-year strategy?  
31 A. Yes, correct.  
32  
33 Q. The current one is 2020 to 2030?  
34 A. Yes, but we're actually currently updating that as  
35 well, yes.  
36  
37 Q. My next question. How often is it updated?  
38 A. So I can't remember the exact date - I haven't got it  
39 in front of me - when it was endorsed previously. I don't  
40 know if you can tell me that?  
41  
42 Q. Well, why don't I bring it up on the screen rather  
43 than - I think it's MSC.5057.0001.0770. This is the  
44 document that you're talking about?  
45 A. Yes, that is the one.  
46  
47 Q. Okay. This is the one, just to orientate you a



1 little, that you've exhibited to your witness statement?

2 A. Yes, yes.

3

4 Q. And is there a ready way of ascertaining when it was  
5 last updated?

6 A. There's normally a table in the second page or back  
7 page as I'd recent - potentially this one doesn't. I'm  
8 trying to recall.

9

10 Q. I don't think there is.

11 A. It hasn't been updated since this one was endorsed,  
12 and they've currently got a draft of a new one at the  
13 moment, yes.

14

15 Q. Okay. Let me just make sure that I understand the  
16 effect of the evidence you've just given. This is a 2020  
17 to 2030 plan. Is it updated periodically in the course of  
18 that 10-year period?

19 A. I think, yes, it's intended to have a 10-year horizon  
20 to make sure we're thinking forward and what are the future  
21 needs and demands in incorporating what we do. But I think  
22 in general these types of documents, you know, four to five  
23 years is probably a good timeframe to be reviewing because  
24 things, as we know, change considerably in short periods of  
25 time with climate change and the like.

26

27 Q. You said there is an updated draft currently?

28 A. We are working on a draft now following the council  
29 plan has been developed, so every four years the council  
30 plan gets redone, and so we are re-aligning and looking at  
31 if that shifts the direction of what these plans need to be  
32 working towards.

33

34 Q. And when that plan is eventually finalised will that  
35 still be a 2020 to 2030 strategy, or will that push the end  
36 date out?

37 A. It will push the end date out.

38

39 Q. So it will be 2025 or 2026 to --

40 A. Correct.

41

42 Q. -- 2036? Is it always 10 years?

43 A. Does haven't to be, I don't think, but I think that's  
44 what we chose at the time.

45

46 Q. Okay. So who is principally responsible for the  
47 development of the asset management strategy within the

1 shire?

2 A. So that now - as of the restructure where I've become  
3 director of this assets and infrastructure directorate,  
4 that sits - the strategic asset management sits within the  
5 property, assets and buildings space. So the asset  
6 management team that look after the data and strategic  
7 documentations of assets.

8

9 Q. Is that a team in your directorate?

10 A. Yes. Yes, it is.

11

12 Q. And so does that mean within the broader structure of  
13 the council that you're the senior officer responsible for  
14 this document?

15 A. That is correct.

16

17 Q. Okay. Thank you. If we could just move to the -  
18 I think it's the fifth page of that document. It will be  
19 numbered page 3. Thank you. Yes, there, thank you. This  
20 is the pyramid that I had in mind. The top of it is a bit  
21 more highfalutin than you and I were talking about, that  
22 once you get into the blue area you've got the hard  
23 documents, and this is the second within that structure, is  
24 that right, the asset management strategy?

25 A. Yes, and it's probably worth pointing out with  
26 the newly adopted policy - so the policy that you saw is  
27 actually adopted fairly recently, and so that policy  
28 actually makes a shift in direction around the structure of  
29 this, you'll notice. So, like, this has what's called a  
30 strategic asset management plan, and within the policy it  
31 actually moves away from that model to streamline it. So  
32 that's why or sort of part of the reason we're doing a new  
33 strategy is to re-align that with the new policy as well.

34

35 Q. Is the new policy the policy that was approved on  
36 26 August 2024?

37 A. That is correct, yes.

38

39 Q. Thank you. And so by reason of that policy being  
40 updated it's necessitated an update to this document?

41 A. That is correct.

42

43 Q. That update is in the works but not yet complete?

44 A. Yes, we decided to wait until the council plan was  
45 finalised so that we could incorporate - and the  
46 community's vision and feedback through the budget process  
47 to make sure we could reflect all of the community's input

1 as well.

2

3 Q. All right. I just want to understand within the  
4 context of this pyramid how things work on the ground, as  
5 it were. So there's the asset management policy, then  
6 strategy, then plan. There's then asset management plans,  
7 asset operational plans and group business plans. So  
8 there's a whole ecosystem of documents being produced here.  
9 There were works done to the stormwater system on Prospect  
10 Hill Road/View Point drive area after the 2022 landslide;  
11 are you generally aware of that?

12 A. Yes, I am.

13

14 Q. Okay. So I don't want to get into the details of  
15 those works just yet, although we will a little, but just  
16 explain to me how those types of work mesh within this  
17 structure. Would that type of work be programmed in one of  
18 these documents?

19 A. So obviously those works, I'll try and explain, yes,  
20 so condition assessments are obviously undertaken. Asset  
21 management plans talk about making sure we understand the  
22 condition of our assets to help inform make decisions. So  
23 within that obviously we then have a condition assessment  
24 program across our different asset types. So, as I say,  
25 that sits probably within asset management plans, that  
26 calls that we should be doing that.

27

28 Q. Did you say the asset management plans?

29 A. Plans, yes, the individual four - the four major asset  
30 plans for the major - yes, transport, stormwater, open  
31 space, and buildings and facilities are the four major  
32 asset plans. So within that obviously we do condition  
33 inspections, and in relation to the project you're talking  
34 about I believe it was in 2019 a condition assessment of  
35 the kerb and channel was undertaken using the data that was  
36 collected in 2017 when we do our road data collection, and  
37 from that it was identified that View Point Road, the  
38 condition of the kerb and channel was in very poor  
39 condition, which flagged that it needed to be renewed. So  
40 that's where that was sort of born and how it fits in with  
41 that. It probably fits in as well with the policy, which  
42 our policy says we should prioritise renewing assets over  
43 building new ones. So, obviously in line with that, we do  
44 invest a lot in renewal of assets over trying to build too  
45 many new things.

46

47 Q. Yes. There's an interesting distinction about the

1 extent to which building a new thing or maintaining  
2 something, obviously?

3 A. Yes.

4  
5 Q. Is the distinction for the purpose of an existing  
6 stormwater asset like this that if there's already  
7 something in place, even if you're entirely replacing it,  
8 you're not building a new thing?

9 A. With this one you definitely define it as a renewal  
10 and upgrade, because obviously we identified that we could  
11 improve the drainage within that area to ensure that it was  
12 not impacting the condition of the kerb and channel in the  
13 future. So definitely within that when you look at a  
14 renewal project it definitely - you know, you look at  
15 what's the current functionality and capacity, can you  
16 improve it when you're renewing it, that's part of renewal,  
17 yes.

18  
19 Q. Something of lumberjack axe in this: got three new  
20 handles and two new heads, but is it still the same axe?

21 A. Yes.

22  
23 Q. That was identified in 2019, I think you just said?

24 A. Yes.

25  
26 Q. The need for the renewal?

27 A. Yes.

28  
29 Q. So when that was identified does that find its way  
30 into an asset operational plan or a group business plan?

31 A. It - I will say that ideally it should.

32  
33 Q. Right.

34 A. So asset management plans in an ideal world will have,  
35 you know, projects mapped out in them. We're still  
36 maturing in that space around our documentation of, you  
37 know, asset plans, like, these asset plans were a big step  
38 up from what we had previously --

39  
40 Q. I see.

41 A. -- in terms of working towards really improving our  
42 asset management practices. So obviously within our  
43 long-term capital works programming they would be  
44 identified within our kerb and channel programs to say,  
45 "Over the next four years we have done a condition  
46 inspection. Here are the kerb and channel we have  
47 identified that have reached end of life, that should be

1 renewed," and then we look at programming that out.

2

3 Q. All right. I'm going to come back to that in a  
4 minute, but let me just continue to work through this  
5 document with you for a moment. Could we move on to  
6 numbered page 6, please, three pages ahead. If we could  
7 have 6 and 7 on the screen at the same time, please.  
8 Sorry, it's a couple more along. Six at the bottom. Could  
9 we have 6 and 7. Thank you. This diagram, if that's a  
10 correct description of it, is described as the state of  
11 assets 2020. Presumably this is being updated in the  
12 course of your update of the document?

13 A. Yes.

14

15 Q. Is that right?

16 A. Correct.

17

18 Q. This is a standard feature of these types of document?

19 A. Correct, yes.

20

21 Q. All right. What we're most concerned with for present  
22 purposes is drainage, but in respect of each asset class  
23 identified there's a quality function and capacity score,  
24 save that in every case there's no function or capacity  
25 score given here?

26 A. Correct.

27

28 Q. Why's that the case?

29 A. Because you've got to have the data. So basically  
30 this is an area across all of local government, and I'm  
31 assuming even State Government, and every probably person -  
32 operators that manage assets. It's obviously - the easiest  
33 information to get on an asset is to understand the base  
34 information and then collect condition. But actually  
35 understanding how you can actually capture a true  
36 representation of its functionality and its capacity can be  
37 a real challenge across varying assets. So this is  
38 something that is aspirational within the future to help us  
39 continue to evolve our decision making, and how we make the  
40 best decisions, ideal world, is that we try and continue  
41 towards - working towards how we can actually capture  
42 functionality and capacity, and a good example would be  
43 stormwater in the future. Obviously we've been doing some  
44 updated flood mapping to get a really good understanding  
45 around flooding on the peninsula and potentials. So  
46 ideally we're then looking at ways to how could we build  
47 that capacity into this piece of work. But at the moment

1 we don't have the data for that type of analysis.

2

3 Q. I see. So although you didn't have the data for any  
4 of these asset types, and I acknowledge you weren't the one  
5 responsible for this document, so far as you understand it  
6 it's been stated there as an aspiration so that in the  
7 future you will be able to have --

8 A. Absolutely. Moving forward we're continually trying  
9 to find ways we can capture that data.

10

11 Q. The measure that you do have - the council, rather,  
12 did have data for in respect of each asset class was  
13 quality, and in the note which - I don't know if you can  
14 see it on your screen there?

15 A. I can.

16

17 Q. The note at the bottom of page 6, it says,  
18 "Performance given as a percentage of assets that meet  
19 current levels of service do not need to be considered for  
20 capital intervention." Is that note for performance, is  
21 that related to the quality measure?

22 A. Yes, I believe it is related to the condition of it,  
23 yes.

24

25 Q. I see. So the quality for drainage here is said to be  
26 99 per cent, and do you have an understanding of how that  
27 measure has been - sorry, how that percentage has been  
28 arrived at?

29 A. I couldn't give you the exact way but, certainly from  
30 my knowledge of assets, when it comes to stormwater it's  
31 generally related to the age of the asset. So looking at  
32 what the expected useful life of a particular asset is, and  
33 with drainage obviously it's very hard to see it because  
34 it's under the ground, so a lot of the condition  
35 information would be reverted back to the age of an asset.  
36 So that's how I'm assuming it's been, I would assume - my  
37 assumption would be that it's based on mostly the age of  
38 the asset versus what its expected useful life would be.

39

40 Q. I see. And so that's one particular way of describing  
41 quality, but you would accept that that's not a  
42 comprehensive determination of the quality of the asset  
43 class in the area?

44 A. I would agree with that, yes.

45

46 Q. I see. And, for example, that quality measure doesn't  
47 tell you if there are a lack of stormwater drainage pits in

1 a particular area?  
2 A. Yes, and that would probably come down to more  
3 function and any capacity, is where I would sort of I think  
4 about that.

5  
6 Q. I see. And are you aware of whether the updated asset  
7 management strategy that's currently being worked on will  
8 be able to give an assessment of the function and capacity  
9 of drainage?

10 A. I don't think we'd be at that point yet. As I say,  
11 I'm not going to say no because maybe there's more work in  
12 the background than what I have and sort of in terms of  
13 what could feed into this to help and - but, from my  
14 knowledge, I don't think we'd be at a point in time where  
15 we could have really great information yet on being able to  
16 populate that. But, once again, we have done an extensive  
17 flood mapping recently, which may potentially give us  
18 information that we could be looking at moving forward.

19  
20 Q. Okay. Could we go forward to page 11 of that  
21 document, please. There's some description here of the  
22 asset performance measures that we've just been discussing.  
23 Do you see there that "quality" is described as "the actual  
24 physical and technical state of the asset"? Seeing that,  
25 it's still your evidence that the measure in respect of  
26 drainage is really a function of age of the asset?

27 A. I'd say that - yes. I'd say at this point yes.  
28 I would have to say yes. Yes.

29  
30 Q. Yes. So "the actual physical and technical state of  
31 the asset" is the description given there but, at least  
32 insofar as it concerns stormwater assets, that is measured  
33 by one indicator, which is the age of the particular asset?

34 A. For this document it would have been, absolutely.  
35 What I can say is that we have attempted to start to take a  
36 different approach to that moving forward, and as of last  
37 year for the first time we did proactive more approach to  
38 that in terms of trying to get condition of the stormwater  
39 assets, where we sampled a small percentage of the asset,  
40 actually sent CCTV cameras down some areas proactively to  
41 try and start to capture and understand that so it's not  
42 just reliant on age, yes.

43  
44 Q. I see. And can you see at the paragraph at the bottom  
45 of - sorry, the first paragraph at the bottom of that  
46 column it says, "These service level areas will act as  
47 triggers for when these assets should be considered for

1 capital works intervention." So how does that work in a  
2 practical sense?

3 A. Yes. So in terms of capacity, I guess, in terms of  
4 understanding, you know, we have done some level of sort of  
5 flood mapping in the past, and so identifying areas where  
6 we know stormwater - the capacity is an issue in terms of  
7 size of pipe, areas not coping and, you know, residents  
8 advising that their properties are flooding and the like.  
9 So obviously that is something that happens across the  
10 peninsula where it's more of a reactive, where a community  
11 says, "We're flooding," so we then have to investigate and  
12 identify that the capacity isn't as much as it needs to be.  
13 So then we set up a, you know, capital works project to be  
14 able to deliver that and put in for a budget bid. And then  
15 in terms of other types is where we identify obviously -  
16 I'll give an example - a pipe fails somewhere under a road  
17 or something and we need to go and actually fix that, but  
18 it's a bigger project, so you do that as a capital works  
19 project as well because it's a longer stretch that needs to  
20 be fixed.

21  
22 Q. All right. Let's get to the money. If we go to  
23 page 12 of the document, please. This is or at least was  
24 the forecast capital expenditure over 10 years done at the  
25 time of this document. No doubt this is being updated in  
26 the course of your preparation of the new version; is that  
27 right?

28 A. Yes, correct.

29  
30 Q. All right. Do you have any understanding of -  
31 sticking with stormwater - how council's expenditure in the  
32 years that have passed since this document was created have  
33 tracked with the modelling here?

34 A. Off the top of my head, I don't have that with me.  
35 However, I know obviously with the impacts of rate capping  
36 and the like with our reduced budgets definitely I would  
37 say if I thought back to, say, seven, eight years ago  
38 I believe we've got less funding available to be able to do  
39 the upgrade projects. We really do focus on fixing the  
40 things that are failing to make sure they're operational.  
41 There hasn't been - there's certainly been some upgrade  
42 projects, and we potentially may have delivered, like,  
43 close to that amount, I would suggest. But it is very  
44 challenging, yes, obviously with budgetary constraints to  
45 try and address everything we would like to.

46  
47 Q. By reason of budgetary constraints the focus is on



1 renewal rather than new infrastructure?  
2 A. That is correct. But I would say if there is an area  
3 where we need, you know, to actively consider monitoring  
4 that it is in the drainage space because I would say  
5 renewal of drainage infrastructure can be obviously driven  
6 by the fact that, you know, properties are flooding and we  
7 need to respond by upgrading the capacity, which in return  
8 renews the asset but also increases the capacity of it as  
9 well at the same time.

10  
11 Q. Okay. The forecast here over the 10-year period 2020  
12 to 2030 was that council would spend 14.4 million on  
13 renewals and 9.3 million on new or upgraded infrastructure.  
14 As a proportion, do you think that that proportion will  
15 have changed in that there will be a greater gap between  
16 renewal and new upgraded infrastructure?

17 A. I'm not sure. Like, that's a good question. When  
18 I see the modelling obviously as part of the new plans that  
19 are being developed it will be very interesting to see if  
20 that changes.

21  
22 Q. You've not yet seen it?

23 A. No, not the detail of it; no.

24  
25 Q. Do you know if it's under way?

26 A. Yes, absolutely. Yes.

27  
28 Q. And would it be fair to assume that it's not somebody  
29 within your directorate that has primary responsibility for  
30 that modelling?

31 A. Yes, it's a team collective effort. I think in the  
32 witness statement you would have seen that there's actually  
33 a stormwater group that comes together from various teams  
34 across the organisation, and they are helping sort of  
35 oversee and steer that piece of work at the moment to make  
36 sure all the different perspectives are coming into it.

37  
38 Q. Thank you. I just want to ask you one more question  
39 about this document. If we could move to page 27, please.  
40 This is in a part of the report that's describing asset  
41 management objectives, and one of those broad category  
42 areas for the asset management objectives is information  
43 based. And at 4.1 you can see, "We will collect and  
44 maintain quality data on our assets that is spatially  
45 based, consistent and appropriate, includes up to date  
46 performance information, is regularly reviewed for accuracy  
47 and is made widely available for informing decisions on

1 council assets and services."

2 A. I can see that.

3

4 Q. To start, the gathering of information of that kind,  
5 is that the responsibility of your directorate?

6 A. Yes. But it's more of an organisational - so  
7 obviously we've also got a requirement that if others are  
8 undertaking anything on assets that they notify the asset  
9 management team; yes.

10

11 Q. To what extent is information relevant to landslide  
12 risk information that is collected for the purpose of  
13 meeting this particular objective?

14 A. That's a good question. I would say obviously I'm  
15 aware of the data collection that was done in 2012 I think  
16 in report around landslide susceptibility, but I don't  
17 believe that it's ever been incorporated into this planning  
18 in that way. Certainly in the planning of assets we would  
19 be considering the topography and the area in which assets  
20 are. However, I don't believe that that's been part of -  
21 you know, that information is a part of this.

22

23 Q. Are you aware of if there is any consideration to  
24 feeding that type of data into council's considerations?

25 A. I'll say this. In my opinion moving forward any data  
26 that we've got available that could help further inform  
27 good decision-making we will absolutely be looking at that,  
28 as we always do, to continuously improve and certainly that  
29 is a dataset that we could utilise in the future; yes.

30

31 Q. Are you aware, for example, about whether there is any  
32 specific identification of stormwater assets that are  
33 within an area captured by an erosion management overlay?

34 A. Not that I'm aware of, no.

35

36 Q. That information could be useful and relevant to your  
37 directorate's planning purposes?

38 A. Yes, I think we should - you know, all information  
39 that's available we should be looking at how we could  
40 utilise that, if appropriate. If it adds value, we should  
41 be absolutely always looking to include as much information  
42 as we can in our decision-making.

43

44 Q. Do you accept that there's at least the risk that a  
45 failure of a stormwater asset in an area subject to an  
46 erosion management overlay could potentially have very  
47 significant consequences?

1 A. It could. I'd agree with that. However, stormwater  
2 systems are designed to ensure that if they fail they  
3 actually have a secondary back-up flow path; for example,  
4 down the road or down a kerb and channel. So it would be  
5 very difficult to understand what type of situation we're  
6 talking about. It could. But, yes, I certainly understand  
7 what you're saying that it's water and so it needs to be  
8 managed; yes.

9  
10 Q. Are stormwater assets designed based on expected  
11 maximum rainfall?

12 A. Yes, I believe they are.

13  
14 Q. Okay. And are you aware of whether or not there is  
15 some degree of tolerance over above even the expected  
16 maximum to ensure the system's sufficient if there's an  
17 unusual event?

18 A. So I don't think we can design any stormwater system  
19 for the worst case event. They're always designed to a  
20 certain level. So you can't design a stormwater system to  
21 cater for every event, no.

22  
23 Q. When do you expect the revised asset management  
24 strategy to be finalised and released?

25 A. That is a very good question. The council plan gets  
26 adopted soon. I would hope by the end of this calendar  
27 year we'd be bringing at least the draft to present to  
28 council and put out to the public.

29  
30 Q. The way this works is a draft is circulated for public  
31 comment?

32 A. That is correct, yes.

33  
34 Q. And then that public comment is taken into account by  
35 the council?

36 A. Absolutely, yes.

37  
38 Q. And is the strategy then ultimately endorsed by the  
39 councillors?

40 A. That is correct, yes.

41  
42 Q. And I'm sorry if you've just answered this but was it  
43 your evidence that you think that process will be concluded  
44 by the end of this year?

45 A. I'm not sure whether it will be concluded, but I'd  
46 certainly expect that we will have a draft prepared  
47 following the council plans being adopted pretty soon. I'm

1 trying to remember when it is. And we'll be then  
2 finalising and going through and making adjustments to the  
3 draft strategy prior to presenting to council, re-running  
4 the modelling and different elements as you said to make  
5 sure that what we've got - the information we've got is  
6 actually in there, and then putting that out to the  
7 community, which it does take a bit of time and this is the  
8 type of document that I would want to seek significant  
9 community feedback on because it does have a large impact  
10 on our community. So, you know, it might go out on public  
11 exhibition for six or eight weeks. So, in terms of being  
12 adopted, it might end up being after - sort of into next  
13 calendar year but, yes.

14  
15 Q. Thank you. Descending down the document pyramid --

16 A. Yes

17  
18 Q. -- is the next layer one that would include the  
19 stormwater asset management plan?

20 A. That is correct, in accordance with the new policy  
21 that's adopted. That's right.

22  
23 Q. Thank you. And is that also in accordance with  
24 the asset management strategy?

25 A. No. You'll notice, as I mentioned before, the new  
26 policy has tried to really simplify to make sure that it's  
27 clear and the number of documents that we have have clear  
28 purpose. So it goes from the policy to the strategy then  
29 to the four major asset plans.

30  
31 Q. I see. And so of the four major asset plans one is  
32 the stormwater asset management plan?

33 A. That's correct, yes.

34  
35 Q. And the one that you have exhibited to your witness  
36 statement is dated September 2020?

37 A. That is correct, yes.

38  
39 Q. Is that currently being revised?

40 A. Yes, it absolutely is. So our asset plans are renewed  
41 sort of on a cyclic basis one every year, and it's actually  
42 starting this financial - late last year. We've been  
43 reviewing the stormwater asset management plan to be able  
44 to put up and put a new one forward as well.

45  
46 Q. Just to be clear: when you say one every year you  
47 mean, of the four, one is reviewed every year?

1 A. That is correct.

2

3 Q. Thank you. And the stormwater asset management plan  
4 is being reviewed this year?

5 A. That is correct, yes.

6

7 Q. I see. I'm not sure if I fully understood the effect  
8 of the evidence you just gave but is there no longer a  
9 close relationship between the asset management strategy  
10 and the stormwater asset management plan?

11 A. Can you rephrase that? What do you mean by that?

12

13 Q. The stormwater asset management plan is revised  
14 without regard to the asset management strategy; is that  
15 right?

16 A. No, it will be. So the asset strategy was being  
17 redrafted and looked at at the same time; like, they were  
18 both happening. We decided to pause both of those for a  
19 little bit while we got the final council plan endorsed so  
20 that we can then obviously make sure that it aligns with  
21 the new direction of our community and the new council. So  
22 basically we've - we'll be finalising that once the council  
23 plan is endorsed.

24

25 Q. So is it possible for the council to endorse the  
26 stormwater asset management plan before it has endorsed the  
27 revised asset management strategy?

28 A. I personally would not recommend that. It should flow  
29 and it should be talking to that strategy to make sure it's  
30 delivering on the objectives of the strategy.

31

32 Q. Okay. And so what's the expected date for the revised  
33 stormwater asset management plan to be delivered?

34 A. That is a very good question. I haven't got that  
35 exact date. But I'm hearing what you're saying and I'd  
36 certainly agree with what you're saying, that we need to  
37 get the strategy endorsed and that plan endorsed. It  
38 obviously needs to be very much integrated and hand in  
39 hand.

40

41 Q. Is it fair to assume that, if it's unlikely that the  
42 asset management strategy will be completed and endorsed by  
43 this year, that the stormwater asset management plan  
44 necessarily will be some time next year?

45 A. It is. But, you know, in certain circumstances we  
46 could certainly - the things we're looking at, water is  
47 important, is fast-tracking things like that. So I'm

1 saying this today because I haven't got an exact date. So  
2 I don't want to go and say a date that's not correct. But  
3 it could be within this - you know, this side of Christmas  
4 we could be getting these things completed; yes.

5  
6 Q. Okay. And can you just explain at a high level the  
7 purpose of the asset management plan?

8 A. Yes. So I think as you've touched before around, you  
9 know, the policy sets, the principles and the guidance,  
10 I think the strategy more goes into the key objectives  
11 holistically what we're trying to achieve, and the key  
12 drivers and the asset plan then goes down to the next level  
13 around how we manage, I guess, each of the asset classes  
14 and more of the technical performance part of it.

15  
16 Q. Thank you. The last of these policy type documents  
17 that I want to touch on is the flood and stormwater  
18 strategy.

19 A. Yes.

20  
21 Q. The one that you've exhibited to your witness  
22 statement is dated May 2022; do you recall that?

23 A. I believe that is correct, yes.

24  
25 Q. Is that the most up to date version?

26 A. I understand it is, yes.

27  
28 Q. Is this document also being revised at the moment?

29 A. I believe, because of the flood mapping that is going  
30 on, to me it would make sense to be looking at that once  
31 that flood mapping's finished. That is actually overseen  
32 by a different directorate in terms of the strategy part as  
33 per the witness statement. But, as I mentioned before as  
34 well, there is a working group where all those teams do  
35 come together. So I certainly would see that being  
36 something that's looked at in the near future as well.

37  
38 Q. Is it fair to say that staff members that work within  
39 your directorate will have input into the flood and  
40 stormwater strategy but not responsibility for it?

41 A. Absolutely.

42  
43 Q. Thank you. And will you personally be involved in  
44 that document?

45 A. Yes, I will. The executive are involved in every  
46 document in terms of reviewing as they come through.

1 Q. I see. As is indicated by the title to the document  
2 it's principally concerned with flood risk; do you accept  
3 that?  
4 A. Yes, yes.  
5  
6 Q. Do you accept that it doesn't consider landslide risk?  
7 A. I can't - I'm not - without it in front of me, what  
8 I'll say is - I'm just trying to think through this. It  
9 definitely manages flood, which is obviously then - you  
10 know, water is a contributor, from my understanding, to  
11 landslide. So naturally it is, I guess, in principle. By  
12 managing water and things that are flooding, you are  
13 managing the risk of landslide. However, from certainly  
14 where I remember reading it through, if I remember  
15 correctly, it doesn't specifically call out, you know,  
16 landslides as such.  
17  
18 Q. And no other document does; is that right?  
19 A. I'm not sure what - when you say document.  
20  
21 Q. Sorry, that's an unfair way of putting the question.  
22 Let me put it to you in a different way. There's no flood  
23 and landslide strategy?  
24 A. That is correct.  
25  
26 Q. And no other document that exists at the level of this  
27 document that deals only with landslide risk in connection  
28 with stormwater?  
29 A. Not that I'm aware of one, no.  
30  
31 Q. And your expectation would be if landslide risk was to  
32 be considered in that context it would be in this document;  
33 is that fair?  
34 A. I think it should definitely be considered in - yes,  
35 either in this document or something similar. Yes, that  
36 would make sense.  
37  
38 Q. In that respect is it fair to say that council has  
39 learned more about landslide risk as a consequence of the  
40 2022 and 2025 events?  
41 A. I think that's a fair statement, yes.  
42  
43 Q. Are you aware of whether or not work is being done in  
44 connection with identifying landslide risk and building it  
45 into the strategy?  
46 A. I am certainly aware of council as of Tuesday night  
47 adopted its budget, and within that budget there is a

1 project that is related to collecting updated data to  
2 inform landslide susceptibility, yes.

3

4 Q. All right. Let me jump forward a little. That  
5 document can be brought down off the screen, thank you.  
6 Let me see if I can get through some of these questions  
7 fairly quickly. Question 7 that you've answered was,  
8 "Describe the way in which the shire interacts, if at all,  
9 with other agencies, including VicRoads and Melbourne  
10 Water, in respect of managing stormwater assets in the  
11 McCrae area." And in your answer you have spoken of  
12 meetings that occur on a quarterly basis between the shire  
13 and Melbourne Water; do you recall that?

14 A. Yes, I do; yes.

15

16 Q. In fairness to you, you weren't specifically asked  
17 about South East Water. But are there equivalent quarterly  
18 meetings held with South East Water?

19 A. I've only been in the role for six months and we  
20 certainly have had a meeting. Like, I've had one with  
21 senior management at South East Water in my time. So I'm  
22 not sure how frequently that is. But obviously they must  
23 happen because it was not - I didn't request it and it was  
24 something that was put in the calendar.

25

26 Q. It was in your calendar?

27 A. Yes.

28

29 Q. Okay. But you don't know whether or not there is a  
30 quarterly meeting in your calendar?

31 A. No. So we did discuss that at that meeting that we  
32 need to catch up regularly; yes. So I don't know if it's  
33 in the calendar yet but certainly something that's been  
34 discussed that we will be; yes.

35

36 Q. You're aware that in the shire and in particular in  
37 the McCrae area there are a number of well-known,  
38 longstanding natural springs; you're aware of that?

39 A. I am now, yes.

40

41 Q. When you say "now", when did you become aware of that?

42 A. Through the process, yes.

43

44 Q. So which process?

45 A. Like, of the board of inquiry and obviously through --

46

47 Q. I see.



1 A. Yes.

2

3 Q. That wasn't something that you were aware of in your  
4 prior roles at the council?

5 A. No. Well, what I will say is that obviously I know  
6 there's a number of bores around the peninsula which  
7 obviously suggests that groundwater is in reach of surface  
8 level, if people have got bores.

9

10 Q. You are now aware of the fact that there are natural  
11 springs in the McCrae area?

12 A. Yes. Yes, I am.

13

14 Q. Right. I just want to ask you just a couple of  
15 questions about that. Does the council have any particular  
16 division of responsibility in respect of natural springs?

17 A. Not that I'm aware of. I've asked this question.  
18 Obviously when the landslide occurred and obviously things  
19 were happening at that point in time I certainly asked that  
20 question. But from my understanding from what I've - the  
21 information I've got available that, no, council has no --

22

23 Q. Accepting that they're slightly difficult to  
24 categorise within the scheme of infrastructure, is there a  
25 natural spot, directorate, within council that you would  
26 expect if responsibility was given for springs it would sit  
27 with that directorate?

28 A. I can't think of one off the top of my head.  
29 Obviously we have a water and coast team. It is water.  
30 But I wouldn't say that it naturally sits there just  
31 because that's in their title.

32

33 Q. You're not putting your own hand up?

34 A. I am happy - obviously, you know, as someone that  
35 likes to always solve problems, I'm an engineer, if there  
36 needs to be a team that looks at that and council was  
37 responsible, I'd be happy to make sure we're overseeing it.

38

39 Q. Do you accept that there's at least some natural link  
40 between springs and stormwater infrastructure in that  
41 springs are another source of water that will often have to  
42 be handled by the stormwater infrastructure?

43 A. I'd say no because the drainage network is generally -  
44 like, the most - the majority is a closed network. So  
45 groundwater generally can't get into that system.

46

47 Q. I see. To the extent that it can, that is to the

1 extent that a spring can flow and hit a hard surface and  
2 then travel onto a road or a kerb, then obviously the  
3 stormwater system's got to deal with it?

4 A. Absolutely, and the road as well. So I think within  
5 my witness statement I make comment around that if it is  
6 impacting one of our assets we will absolutely make sure  
7 that we are responding and fixing that asset to make it  
8 safe.

9

10 Q. Are you aware of whether there's any consideration  
11 being given within council as to whether springs ought be  
12 identified as an area of responsibility of a particular  
13 directorate within the council?

14 A. Not at this point in time, no.

15

16 Q. I mentioned early in your evidence the fact that there  
17 was a stormwater drainage project undertaken by the shire  
18 in respect of Prospect Hill Road and View Point Road in  
19 McCrae in June 2023?

20 A. That is correct.

21

22 Q. And you've answered some questions in relation to that  
23 project. Because of the role that you were then in you  
24 weren't personally involved in that project; that's  
25 correct?

26 A. That is correct, yes.

27

28 Q. All right. But this, as you said before, arose by  
29 reason of a condition assessment that was conducted in  
30 2019?

31 A. Yes.

32

33 Q. 2019 identified that - sorry, it was identified in  
34 2019 that there was a need for renewal works?

35 A. Yes.

36

37 Q. Those works didn't occur until May and June 2023. Is  
38 that an ordinary sort of period between identification of a  
39 need for renewal and the renewal taking place?

40 A. Yes, I'd certainly say it's not unusual. So when we  
41 do that you identify probably what are the kerbs over the  
42 next four, five years between the next assessment, and we  
43 generally need to be able to adjust the program because we  
44 do try and align our kerb and channel renewal program with  
45 our resurfacing program, so when you resurface a road,  
46 because it's very poor practice to go and resurface a road  
47 and then come back the next year and dig out all the edges

1 and put new kerb and channel down. So quite often we do  
2 have to sort of adjust and tweak the program as we go to  
3 really make sure we get the best value for community and  
4 the outcome. So there is sort of flex in when we - you  
5 know, as we move through the programming of those works.  
6

7 Q. All right. Are you aware that after - in the period  
8 after the 2022 landslide and in particular in the months  
9 immediately before the 2025 landslide there were reports of  
10 significant amounts of water flowing in the McCrae area?  
11 Are you aware of those two facts generally?

12 A. Significant volumes of?

13  
14 Q. Water?

15 A. Can you rephrase that? I'm not sure how to --  
16

17 Q. Yes, sorry, let me break it up and do it in two parts.  
18 Are you aware that before the 2022 landslide there had been  
19 reports of significant volumes of water flowing down  
20 Prospect Hill Road and View Point Road?

21 A. I didn't know it was significant. I understood there  
22 was water that flowed down the road from reading - not -  
23 I didn't know beforehand but from the information that's  
24 provided for me, it appears that there absolutely was water  
25 flowing down that kerb and channel because there are  
26 properties that pump water out of natural spring - because  
27 of the natural spring is what I've learnt since in reading  
28 all the information. So there was water flowing down the  
29 kerb and channel. But I wouldn't say it was, like, large  
30 volumes as such.  
31

32 Q. I see. I see. But it was water that was flowing,  
33 including during dry periods where there hadn't been rain?

34 A. That is - from what I've read, it would appear that's  
35 the case, yes.  
36

37 Q. And that is part of the reason why I asked you whether  
38 or not there was to some extent a natural link between  
39 stormwater infrastructure and natural springs because there  
40 are circumstances such as here where a spring is feeding  
41 straight into, in effect, a stormwater system?

42 A. Yes, that is correct. Yes.  
43

44 Q. All right. Do you think that in circumstances where  
45 the condition assessment identified the need for renewal  
46 works in 2019, and where there was a constant flow of  
47 water, and where this area is at the top of the hill that,

1 on reflection, accepting you weren't responsible for this  
2 at the time but on reflection those sorts of circumstances  
3 are circumstances that ought to trigger a quicker response  
4 to the need for renewal and reconditioning of the asset?

5 A. I'm not sure I would say that. If the water's not  
6 causing - like, it's not actually - like, it's only a small  
7 amount of water flowing down a kerb and channel it  
8 certainly is wearing out the kerb and channel quicker.  
9 It's not great from an aesthetic and visual point of view.  
10 But I don't see that as an immediate trigger saying that's  
11 a risk to anyone.  
12

13 Q. Are you aware that there's at least a thesis that  
14 cracks in kerbs and associated infrastructure can cause the  
15 seepage of water that would otherwise flow directly along  
16 the kerb into the hill? Are you aware of that?

17 A. Yes, I believe, like, a very small amount of water  
18 could seep through; yes.  
19

20 Q. But it may be a constant seep?

21 A. I'm not sure about - yes, I'm not sure, but --  
22

23 Q. Well, I think you accepted before that the natural  
24 spring in question here meant that there was a constant  
25 flow of water, including in dry spells; do you accept that?

26 A. I'm not sure, but it could be, yes.  
27

28 Q. I see. All right. But at least if that is true then  
29 the constant flow of water might mean, although it doesn't  
30 look like a large amount of water in the kerb, some of it  
31 going into cracks, and those cracks being in effect  
32 constantly fed with water?

33 A. That sounds correct to me, that there's definitely -  
34 if there's water constantly flowing it would flow, then  
35 just a small volume would sit within the road pavement,  
36 most likely, yes, in the adjoining road pavement; yes.  
37

38 Q. And are you aware of whether or not that type of event  
39 - constant flow of water with poorly maintained kerb  
40 meaning seepage of water outside of the stormwater system -  
41 is capable of potentially being more risky in a hilly area  
42 rather than a flat area?

43 A. I think it would have to be an extremely large volume  
44 of water. I could certainly see that it's not good for the  
45 kerb and channel, the direct asset that's there and the  
46 road next to it. But if it's small volumes of water I'm  
47 not sure that I'd draw that kind of conclusion. But, yes.

1  
2 Q. I understand. If there came to be expert engineering  
3 evidence to the effect that volumes of water that can pass  
4 through cracks of that kind on a constant flow are at least  
5 capable of being material to landslide risk, that is they  
6 might cause some presaturation of an area which might  
7 increase the risk of a landslide event if other  
8 circumstances occur, do you accept that that's information  
9 that you would then need to find a way to feed into your  
10 system and your maintenance program?

11 A. I think that would make sense; that, yes, if there's  
12 evidence that suggests that something is a problem or a  
13 challenge or an issue we should absolutely be addressing  
14 it, yes.

15  
16 Q. Thank you.

17 A. It's probably worth saying, though, the volumes we're  
18 talking about. Like, I just think about, you know,  
19 irrigation, for example, would be contributing far more in  
20 that situation than any small volume of water in a kerb and  
21 channel. But, yes.

22  
23 Q. I said before that it was identified that this  
24 particular part of the stormwater system needed renewal  
25 works in 2019. In fact at paragraph 39 of your statement  
26 you say that a survey of the kerb and channel sections  
27 along the stretch of road from Prospect Hill Road to the  
28 end of View Point Road was conducted in November 2017 by  
29 DM Roads. Do you recall saying that?

30 A. That is correct.

31  
32 Q. And you then say the survey data was then used as the  
33 basis for a desktop condition assessment by the shire in  
34 2019?

35 A. That is correct, yes.

36  
37 Q. So the assessment that was done in 2019 that  
38 determined that the condition assessment was such that  
39 there was a repair necessary, that was actually based on  
40 2017 data; is that right?

41 A. That is correct. Just to help you understand, so the  
42 data's actually collected as part of our road condition  
43 inspection program using cameras of vehicles down the road.  
44 So at the same time they collect footage of the kerb and  
45 channel. And then we use that later to then go back to and  
46 do the condition assessment of the kerb using the same  
47 footage to save - obviously be more efficient and cost

1 effective.

2

3 Q. I see. So that's a more efficient and cost-effective  
4 way of collecting the data. But, just in terms of the  
5 timeframe, data collected in 2017 is then assessed at some  
6 point in 2019 resulting in a repair in May to June 2023;  
7 that's the sequence for this particular one?

8 A. That is correct, yes.

9

10 Q. And there's nothing unusual about those types of  
11 timeframes in your experience?

12 A. No, because we've also got obviously inspectors that  
13 drive our road network to do inspections. And so anything  
14 urgent that's sort of an urgent, immediate safety issue  
15 gets picked up in those defect inspections in between and  
16 fixed.

17

18 Q. I see. Now, if this was identified as a flood-prone  
19 area would that timeline be abbreviated? Would you expect  
20 the repair to occur more quickly?

21 A. That is a very good question. I would say that is a  
22 factor. For example, if we knew that there was high  
23 volumes of flooding being caused because of it then, yes,  
24 I think absolutely you'd respond because you've got your  
25 condition and you've got a known flooding concern. So,  
26 yes, I think you would; yes.

27

28 Q. Is there some process to expedite repairs in  
29 particular high-risk areas?

30 A. Yes, that's probably where the working group comes in  
31 to play. We have got the maintenance people talking with  
32 the strategy people so that when you're looking at all the  
33 things together you can then obviously make those calls to  
34 say, "Hang on, we know we've got an issue here actually at  
35 hand where there's flooding, and the modelling is saying  
36 this. So this actually probably - we need to look at  
37 should we elevate this project for consideration even  
38 sooner."

39

40 Q. And is there some sort of policy document that sets  
41 out that process?

42 A. I think it's more our capital works program  
43 development process around how we prioritise projects is  
44 one of the areas, and that working group is probably where  
45 it is. And the asset management plan, one of the things  
46 I've certainly identified since coming into my role is that  
47 I want to ensure moving forward that we're building our

1 longer term programs around - within the stormwater - like,  
2 the plans themselves and having, I guess, more of a  
3 pipeline over a longer term will be something we're looking  
4 at doing.

5  
6 Q. I see. Do you recall that when I took you to the  
7 asset management strategy there was an assessment of the  
8 quality of the infrastructure and we had a discussion about  
9 that and you explained that that's really a measure of age  
10 only and the quality of the stormwater infrastructure  
11 within the council was said to be 99 per cent; do you  
12 recall that? Sorry, it was not described as a stormwater  
13 infrastructure; it was described as the drainage  
14 infrastructure?

15 A. Yes.

16  
17 Q. In the flood and stormwater strategy at 7.2.2 there's  
18 a statement that says, "Over half of the shire's drains are  
19 at least 30 years old. This means there is significant  
20 probability that there are drains which have been  
21 distressed and are no longer operating close to the optimum  
22 efficiency."

23 A. Would you mind bringing that up for me just so I can  
24 make sure I'm looking at it? Thank you.

25  
26 Q. It's MSC.5057.0001.1410. So this is the document.  
27 You'd be familiar with this document. And if we could go  
28 to internal page 21, please. It might be 1430. Do you see  
29 there 7.2.2, "Asset condition review", and the paragraph  
30 I just read to you was the first paragraph. But just read  
31 that.

32 A. Yes, I can see that.

33  
34 Q. All right. You've seen this document before?

35 A. I have, yes.

36  
37 Q. Okay. Do you think that a statement like that really  
38 indicates the fact that the 99 per cent quality assessment  
39 in the strategy document is a misleading statement?

40 A. With what I know I'd say that I don't think it would  
41 be sitting at 99 per cent right now, that's for sure.

42  
43 Q. Do you think it would have been sitting at 99 per cent  
44 at any time?

45 A. Potentially not. I think at the time when this was  
46 being pulled together it's been used the best information  
47 available to the team and they've gone off age and come up

1 with some sort of way of doing that, where I think we'd be  
2 far more sophisticated now with the knowledge we have with  
3 this strategy, with the flood mapping. Even with our  
4 0.5 per cent of the network that we've CCTVed proactively,  
5 I think we could probably, yes, definitely come up with a  
6 different number this time around, that's for sure.

7  
8 Q. All right. Thank you. I might just bring up your  
9 third statement. MSC.9000.0002.0199. Could we go to page  
10 10, please. Could I just ask you to look at paragraph 40.  
11 I just want you to explain this to me and then I'm going to  
12 move to a different topic. Let's just work through it,  
13 perhaps. You start by saying, "During the 2019 assessment  
14 of the View Point Road kerb and channel it was also  
15 identified that the existing drainage infrastructure in the  
16 area did not provide a continuous flow through a connected  
17 stormwater network." Can you just explain what that means,  
18 a continuous flow through a connected stormwater network?

19 A. I'll do my best and I'll try and do it slowly. So the  
20 way that the drainage was originally designed was that it  
21 actually got to a certain point where there was a pit and  
22 then no - the pipes don't continue down the road further.  
23 So basically it hits a point. It actually comes up out of  
24 that pit and runs down the kerb and channel to the drain at  
25 the bottom. So it basically uses the kerb and channel and  
26 the road as the pipe network. What this - so that's what  
27 I'm saying in terms of a continuous flow. It didn't  
28 continue within underground drainage all the way to that  
29 final point where it released out into the - yes.

30  
31 Q. So when it said - you go on to say, "This was because  
32 of the underground piped drainage system from upstream  
33 terminated adjacent to 4 View Point Road." Is that where  
34 the pit is?

35 A. Correct.

36  
37 Q. I see. And what's the role of the pit?

38 A. The pit is basically the final destination of that  
39 pipe where it comes into that pit. It obviously hits a  
40 certain point and then flows out onto the kerb and channel  
41 and down into the very bottom pit of View Point Road.

42  
43 Q. I see. So the pit retards the flow but it doesn't  
44 correct it?

45 A. Correct. Correct.

46  
47 Q. And is that viewed as being something other than



1 ideal?

2 A. Yes. Like, ideally from an aesthetic point of view  
3 and from a useful life of the kerb and channel, in an ideal  
4 world you want the water to be running under the ground  
5 rather than through the kerb and channel wearing it out.  
6

7 Q. And would the reason it had been done that way be an  
8 historic reason in that sometimes that's how things were  
9 built but they're not built like that anymore?

10 A. That's right. Like, for example, View Point Road -  
11 and I don't actually - I'm going to assume here, I don't  
12 actually know this, View Point Road may have been built  
13 first and then the other roads when they're built were then  
14 built with a different approach to the drainage network and  
15 then just connected in with that, potentially. As I say,  
16 it's just a - I'm not sure.  
17

18 Q. You say there at the end that, "It was observed that  
19 water was pooling in the kerb and channelling along View  
20 Point Road, causing the growth of algae and accelerated  
21 deterioration of the kerb and the channel.

22 A. Yes. From the information I reviewed that's what  
23 I took from that; yes.  
24

25 Q. There's been other evidence given in the course of  
26 this board of inquiry, including by Mr Borghesi, as to the  
27 growth of algae in the kerb area. Is the growth of algae  
28 in kerbs the sort of thing that council officers or their  
29 contractors would be looking for as an identification of a  
30 stormwater system that's not working to plan?

31 A. I think it would certainly say that water is sitting  
32 in a location and not - you know, where you want to keep it  
33 moving. So it's obviously a damper area, yes.  
34

35 Q. There's been some evidence given I think by  
36 Mr Borghesi of trucks vacuuming algae out of the kerb. Is  
37 that something that council has a contract for a contractor  
38 to do?

39 A. I'm not aware of that. That's the first time I've  
40 heard that. But, yes, I'm assuming once again the trucks  
41 that come to clean out pits that have big vacuums on them  
42 and suck out material out of pits potentially could be  
43 used, or a street sweeper may do the same - have the same  
44 effect. I'm not sure.  
45

46 MR COSTELLO: Thank you. Madam Chair, I'm going to move  
47 to another topic. I've probably got another 15 minutes

1 with Mr Smith. Would that be a convenient time to take the  
2 morning break?

3  
4 CHAIRPERSON: (Inaudible).

5  
6 **SHORT ADJOURNMENT**

7  
8 MR COSTELLO: Mr Smith, I just want to ask you a couple of  
9 last questions on the topic that we were dealing with  
10 before the break, that is the kerb and the kerb stormwater  
11 replacement Prospect Hill Road/View Point Road. Do you  
12 know whether - sorry, let me rephrase it. Do you know how  
13 old the kerbs were that were replaced?

14 A. No, I'm not sure.

15  
16 Q. Are you aware of whether they were the original kerbs  
17 that were first built?

18 A. No, I'm not sure, sorry.

19  
20 Q. Okay. And we've been talking about those works in the  
21 context of the stormwater system, but it's right, isn't it,  
22 that before these works the stormwater system Prospect Hill  
23 Road and View Point Road was the kerbs; there was no  
24 subterranean system?

25 A. That is correct. So it came around the corner  
26 slightly into View Point Road and then there was a pit, and  
27 then as water would come down it would come out of the pit  
28 and down the road and the kerb, yes.

29  
30 Q. I see. The identification of the kerbs as needing  
31 replacement in 2019, is it at that stage, in 2019, that the  
32 extent of the rejuvenation or replacement is determined, or  
33 does that happen later?

34 A. From the information I've been provided it's really  
35 difficult to tell exactly at what point, whether it was  
36 when they were out there scoping it up and reviewing it  
37 that they identified that it'd be - obviously the optimum  
38 idea is to do that to protect the kerb into the future.  
39 But I'm not sure from sort of information I've seen exactly  
40 at what point kind of that decision was made.

41  
42 Q. All right. You don't know then whether or not there  
43 was any change in the scope of the works that were  
44 performed there from the time it was identified in 2019 to  
45 what was actually done?

46 A. Yes, no. I'm not sure, no.

1 Q. Thank you. All right. I want to move to a different  
2 topic, which concerns the January 2025 landslide, and  
3 you've given some evidence about some matters in your  
4 second witness statement, which I'll just call up for  
5 convenience. It's MSC.9000.0001.0003. The fourth question  
6 that you were asked is set out on page 5. I'll just show  
7 it to you. Do you see there the board of inquiry's  
8 investigating the potential influence of the 5 - on the  
9 5 January 2025 landslide in the McCrae landslide of a burst  
10 water main?

11 A. Yes, I can see that. That's in front of me.

12  
13 Q. And the first question was when and how the shire  
14 first became aware of the burst water main?

15 A. Yes, yes.

16  
17 Q. And your evidence is that the shire didn't become  
18 aware of there being a burst water main until on or about  
19 2 January 2025?

20 A. Yes, from the information provided to me that's when  
21 the first time a shire employee, I can see, yes.

22  
23 Q. 2 January 2025 you were in your current role?

24 A. Yes, I was. I was on annual leave at the time, but  
25 I was in my current role, yes.

26  
27 Q. And in terms of notification of this type of event is  
28 a notification likely to come to somebody within your  
29 directorate?

30 A. Of the actual event itself?

31  
32 Q. Of the fact of a burst water main?

33 A. Not that I've seen in the past. I'm not sure, like -  
34 yes, I'm not sure. Yes.

35  
36 Q. Is there some clear system for reporting these types  
37 of events between South East Water and the council that  
38 you're aware of?

39 A. Not that I'm personally aware of, no.

40  
41 Q. Okay. It's the type of - a burst water main is the  
42 type of event that might have a number of effects, but  
43 you'd accept that many of the effects would ultimately have  
44 to be dealt with by people within your directorate; is that  
45 fair?

46 A. I'm not sure. It depends what - where it is and  
47 what - yes, there's a lot in that one. I'm not sure how to

1 answer it.

2

3 Q. Well, a burst water main might quite obviously at  
4 least be relevant to the stormwater system?

5 A. Yes, yes. Yes, I understand what you're saying now.  
6 Yes, definitely. If water's escaping and it's on a road,  
7 for example, it's going to impact our asset, yes, yes.

8

9 Q. Yes. Your directorate responsible for road  
10 maintenance?

11 A. Yes, that is correct.

12

13 Q. All right. So to the extent that there's any adverse  
14 effects on road infrastructure or stormwater infrastructure  
15 it lies within your directorate?

16 A. That is correct.

17

18 Q. Okay. And would it be useful for you to have a clear  
19 protocol for the identification of water main bursts so  
20 that you can take appropriate steps?

21 A. I think that would be very good, yes.

22

23 Q. All right. Is that the sort of issue that you've  
24 turned your mind to before today?

25 A. I think, yes, yes, we have. I have.

26

27 Q. Are any steps being taken to put some sort of protocol  
28 or process in place?

29 A. I wouldn't say there's an exact protocol, but  
30 I believe conversations have been had between South East  
31 Water and us about, you know, obviously notification of  
32 different things, yes.

33

34 Q. All right. When you say you believe conversations  
35 have been had, you've been told by others within the  
36 council?

37 A. Yes, I believe the director, for example, of McCrae  
38 landslide has had conversations and meetings with South  
39 East Water, yes.

40

41 Q. When was it that you met with South East Water?

42 A. I can't recall the exact date, unfortunately. I can't  
43 off the top of my head.

44

45 Q. Was it some point this year?

46 A. I think it was. It was pretty early, not long after  
47 I had started in the role. I started in November. It

1 could have been. I can't remember exactly the date, yes.

2

3 Q. Is this something on your agenda to discuss with South  
4 East Water?

5 A. It certainly will be, yes.

6

7 Q. You're aware that the burst water main in question  
8 here had been burst for some time before 2 January?

9 A. From the information I reviewed - there wasn't a lot,  
10 but there was one email, which once again I don't know how  
11 correct it was, that happened to mention that the person  
12 that had been liaising with South East Water somehow had  
13 mentioned in the email four to six weeks was the -  
14 I believe in there, was mentioned that it had been known,  
15 yes.

16

17 Q. And are you aware of any other evidence given by  
18 council officers about the state of the council's knowledge  
19 of the water main burst?

20 A. No, not before that date, no.

21

22 Q. Okay. On the assumption that the water main had been  
23 burst for four to six weeks before council became aware of  
24 the fact, does that cause you any concern or does that  
25 strike you as something that's not unexpected?

26 A. Certainly in hindsight finding that out after the fact  
27 of everything that's happened, I would think that, yes,  
28 it's something that - high volumes of water escaping and  
29 potentially flowing into either council assets, Department  
30 of Transport assets, I think that it would be ideal to make  
31 sure we have a process that we would know about that, yes.

32

33 Q. Are you aware - no, sorry, let me rephrase that. When  
34 you say council became aware so far as you know of the fact  
35 of the burst water main on or about 2 January 2025, are you  
36 including there contractors of council?

37 A. No. So in my - certainly looking through the  
38 information, from what I have seen, the earliest date that  
39 I can sort of see with any information is I think the 31st  
40 via a phone call between our contractor and South East  
41 Water, was the first time that the contractor became aware.

42

43 Q. All right. And would you expect a contractor to  
44 report that type of information back into the council, or  
45 is that something within the contractor's discretion?

46 A. Yes, absolutely, and that's why they did email us to  
47 tell us, yes.

1  
2 Q. I see. So is your evidence that the contractor became  
3 aware on the 31st and informed the council on the 2nd?  
4 A. There's an email on the 2nd. I'm not sure whether  
5 there's other correspondence in between, as I said, but  
6 from what I've got to sort of look at, the information  
7 provided, that's the date that I can find that an email was  
8 sent clearly, yes, in writing, yes.  
9  
10 Q. And in the way that the council's infrastructure  
11 maintenance works, absent a notification from the relevant  
12 water authority it's fair to say council would be heavily  
13 reliant on this information being relayed to it by its  
14 contractors; do you accept that?  
15 A. Yes, yes.  
16  
17 Q. And I think you say in one of your statements that  
18 council and its contractors work very close together,  
19 they're part of the council family, something to that  
20 effect?  
21 A. Yes.  
22  
23 Q. And so are there any particular requirements that  
24 you're aware of for council contractors to feed this type  
25 of information through, or is it just something you would  
26 expect them to do by reason of the relationship?  
27 A. Yes. So certainly, depending on obviously the scale  
28 of what we're talking about, and at that point I don't  
29 think there was any indication of the actual scale, like,  
30 yes, it was mentioned I think that there had been a burst  
31 water main, but I don't think with that was any kind of  
32 understanding of how big or small that was. So in that  
33 situation I'm not sure whether they would necessarily  
34 automatically notify council if it wasn't impacting any  
35 council assets at the time, yes.  
36  
37 Q. The officer of the contractor who became aware in late  
38 December 2024 of the fact of the burst water main, is that  
39 Jenna Kirk? Is that who you're talking about?  
40 A. That is correct, yes.  
41  
42 Q. So in preparing your witness statement you've gone  
43 through council records and documents, and you've  
44 ascertained that on 31 December Jenna Kirk had recorded  
45 that she had been told by South East Water that there was  
46 the burst water main at Outlook Road and The Boulevard?  
47 A. That's my understanding from the correspondence I've

1       seen, yes.

2

3       Q.    Okay. And you know from the document that you've seen  
4       from Ms Kirk that she had also said that South East Water  
5       was managing customer issues with respect to groundwater  
6       reports on Charlesworth Street?

7       A.    Yes, I've certainly read that, yes.

8

9       Q.    South East Water had confirmed that a stent had not  
10       stopped the flow of water and that South East Water was  
11       still investigating it?

12       A.    That's what was in the correspondence, yes.

13

14       Q.    Okay. Just explain to the chair what you would expect  
15       in your role now as head of your directorate to be done  
16       upon information of that kind being received by one of your  
17       staff? Is there any necessary reaction to that, or is it  
18       something that a particular person ought be made aware of?  
19       What would the process be?

20       A.    So if it - obviously an unknown - if it wasn't  
21       impacting anything that we were aware of, I wouldn't expect  
22       anyone to be notifying anyone at that point in time.  
23       There's water bursts happens all over the peninsula at  
24       different times and different things that happen. So at  
25       that point in time I don't think I would have expected,  
26       based on the information at hand, that it would have been  
27       an immediate flag to be flagging that up the chain at that  
28       point in time.

29

30       CHAIRPERSON: Is that still the case, Mr Smith, if the  
31       burst is in the vicinity of an area where there had been a  
32       few years earlier a landslide?

33       A.    I think that would change things, yes.

34

35       MR COSTELLO: Can I just take you, please, to paragraph 23  
36       of your statement on page 9. Do you see there you speak  
37       about causing other shire officers to conduct searches with  
38       Fulton Hogan, who were the contractors at the relevant  
39       point in time, and you've then set out there part of an  
40       email from Ms Kirk to shire officers. Now, just so I can  
41       understand the sort of reporting chain, if you like, who  
42       was Ms Kirk sending this to? I'm not so much interested in  
43       the name of the person, but what role were they occupying  
44       and where does that sit within your directorate?

45       A.    So that's the contract manager, and the contract  
46       facilitator is to advise them, which is the appropriate  
47       process.

1  
2 Q. I see. So the principal point of contact between the  
3 contractors and the council is the contract manager?

4 A. That is correct.  
5

6 Q. And did you say liaison?

7 A. Then there's contract facilitators that also work  
8 together with the contractors, yes.  
9

10 Q. All right. Depending on the information that is  
11 relayed by the contractor to the, let's say, contract  
12 manager, it would then be for the contract manager to  
13 notify other relevant people within the council; is that  
14 how it works?

15 A. That is exactly how it should work, yes.  
16

17 Q. To continue the comparison that I used earlier, if  
18 information of this kind about a burst water main that had  
19 been burst for four to six weeks came through from a  
20 contractor to the contract manager and the burst was in an  
21 area that was flood prone, would you expect that  
22 information to be escalated within the council?

23 A. If we understood I think the volume. Once again, like  
24 we - hypothetical is here, like, around the volume we're  
25 talking, we've got no sort of understanding at all around  
26 what we're talking about and the impact, and given the  
27 location of where this burst was, for example, it wasn't  
28 directly impacting, on face value, being on the other side  
29 of the freeway. So I wouldn't in this particular  
30 situation. I think if there was somewhere where  
31 immediately you could see that this is a risk I think then  
32 it would absolutely be escalated up the chain of  
33 responsibility, yes.  
34

35 Q. Right. In the third paragraph extracted there from  
36 the email you'll see it says, "SEW have confirmed given the  
37 amount of water (flowing now for nearly 6 weeks) it is not  
38 an MPS stormwater concern. Recent update as at 2 January  
39 25 is that another leak detection team are heading down to  
40 further investigate. An update is also being provided as  
41 we speak to be sure to advise residents that the issue it  
42 under the management of South East Water." You see all of  
43 that. So it is known by this email flowing now for nearly  
44 six weeks and there's a mention of volume of water, and  
45 earlier in the email there's mention of impact to both  
46 private property and MPS assets. So I understand this is a  
47 hypothetical question, but it's designed precisely to be



1 because what I'm trying to test here is risk management  
2 systems within the council. If that sort of email came  
3 through and the contract manager identified that the area  
4 where the burst had occurred was an area that was prone to  
5 flooding, would there be steps that the contract manager  
6 was obliged to take to notify other officers within  
7 council?

8 A. I don't think there would be an exact procedure  
9 written there that says in this situation it would be  
10 common practice that that's what we do. We know that it's,  
11 you know, the person goes and does an inspection,  
12 identifies that there's a risk of what's happening, that  
13 they would absolutely then be bringing in the right people  
14 to have the conversations to look at what the solution  
15 might be, yes.

16  
17 Q. I'm just interested in how the council identifies and  
18 responds to risk. So you can think of it in terms, for  
19 example, of a heat map across the council area and a heat  
20 map prepared for stormwater infrastructure. Particular  
21 failings will be potentially generative of very serious  
22 risks, and that will depend on the nature of the failure  
23 and where the failure occurs. Now, it takes quite an  
24 amount of information to have that degree of sophistication  
25 in risk management, but it seems to me that the process  
26 within the council is a long way from that. There is ad  
27 hoc notification by contractors to the contract manager,  
28 who may or may not escalate the information at all. Is  
29 that a fair description of the internal processes of the  
30 council?

31 A. First of all, I'd love that heat map, if we can  
32 certainly get that. That's something I would love for us  
33 to have. I think that would really help our practices  
34 around risk and asset management. I wouldn't say it's ad  
35 hoc. It's clearly written contractually around  
36 notification in terms of customer service requests. We  
37 actually use exactly the same systems in general, like, as  
38 the contractor. So we've got access to most of the  
39 customer service requests and access. But, you're right,  
40 when it's, for example, in a phone call and then  
41 potentially it's something that's happened - like, as we've  
42 seen here, it's an email - not within the system, it's  
43 certainly something we need to think about moving forward  
44 around how we make sure that we do have those processes as  
45 robust as we can, yes.

46  
47 Q. Okay. That paragraph can be brought down, please. A

1 related aspect to all of this is the fact that there had  
2 been a number of reports from local residents in McCrae of  
3 large volumes of water passing through the stormwater  
4 system. You're aware of the fact that there had been those  
5 types of reports?

6 A. Yes, when they were out on site. We understand that,  
7 yes.

8  
9 Q. Yes. And residents talking about water roaring  
10 through the system, those types of reports? You --

11 A. I am now, yes, yes, from reading the information, yes.  
12

13 Q. Now, when there's not been heavy rain and residents  
14 are reporting hearing very large volumes of water through  
15 the stormwater system, do you accept that that is a  
16 reasonably strong indicator that something's gone wrong?

17 A. Yes, and I believe that's why our obviously contractor  
18 was in constant contact with South East Water asking for  
19 something to - you know, further investigations, that we  
20 believe something's going on here, to try and find the  
21 source of the issue, yes.  
22

23 Q. Based on your review of the documents that you've seen  
24 coming to prepare all of your evidence for today, do you  
25 think the council could have and should have done more, or  
26 are you content with the steps that the council took as  
27 being appropriate?

28 A. It is a very good question that I have thought about a  
29 lot around, you know, always looking to continuously  
30 improve and what can you do. When I look at the  
31 information provided I can see clear evidence of continual  
32 follow-up with South East Water, asking/requesting for it  
33 to be followed up, and obviously our contractor responded.  
34 So, in terms of when the original request came around the  
35 pothole within the road, we went out and responded, made it  
36 safe and fixed it. When the water continued to flow, we  
37 went back out to make it safe again based on what was out  
38 there. So, in terms of responding to the issue at hand,  
39 yes. Obviously in hindsight, now that we know what  
40 happened with the landslide, you can look at a bigger  
41 picture and go to yourself, "What else can we do to make  
42 sure we look at our processes to say is there a way," and,  
43 coincidentally, your mapping thing was one thing that  
44 I thought to myself wouldn't it be great to have like a  
45 heat map that shows you, hang on, you've had 15 requests in  
46 this one spot, is this telling you something. They're the  
47 types of things that I would certainly love for us to be

1 looking at in the future on how we might be able to - be  
2 able to see that type of bigger picture playing out.

3  
4 Q. Are these types of conversations occurring within the  
5 council at the moment?

6 A. So as part of that review of the, for example,  
7 stormwater asset management plan and our strategy, and  
8 obviously we obviously have APCG now looking at the  
9 responses around what we're doing to help drive that.

10 Absolutely. All these things, including what comes out of  
11 the board of inquiry, we should be putting and looking at  
12 all of the different opportunities to improve whatever we  
13 can.

14  
15 Q. We spoke earlier about the revision to some of the  
16 important council documents, including the stormwater asset  
17 management plan and the shire asset management strategy.  
18 Has a date been set internally for when that work is to be  
19 completed and those documents finalised?

20 A. Is that the same question you asked me before? The -  
21 yes. No, not date - not set yet, no. No.

22  
23 Q. Do you expect a date will be fixed for those reports  
24 to be finalised?

25 A. We definitely will. So we'll be looking - once the  
26 council plan's endorsed and we've got that done, we'll then  
27 map out the timeframe and then be able to complete the  
28 plan, the steps through council. It is quite a long  
29 process by the time you go to council, get it endorsed to  
30 put on public exhibition, go out to the public, get all the  
31 feedback and then come back to get it adopted. So it does  
32 take a bit of time, but we will be working on that,  
33 absolutely.

34  
35 Q. Do you want the asset management strategy finalised  
36 before moving to the stormwater asset management plan?

37 A. We will be concurrently working on those because we -  
38 as I say, we are as we go anyway, so that it would follow  
39 soon after. It's not going to be we have to wait for it to  
40 be completed. We'll be working on it along the way,  
41 updating them together to then endorse them at the end.

42  
43 Q. I follow. They won't be endorsed at the same time  
44 but --

45 A. Closely after, yes.

46  
47 Q. And it's, if you can believe it, close to the end of

1 June already. Realistically, this isn't going to be done  
2 this year, is it?  
3 A. We will definitely have a draft. So the strategy, as  
4 I mentioned, we'd already done work. However, there could  
5 be learnings, for example, like the stormwater is a classic  
6 one, and obviously with an asset strategy every opportunity  
7 is a learning opportunity, and I'm sure the board of  
8 inquiry, what comes out of this, there could be relevance,  
9 as we know, to be built into these things as well as all  
10 the other community feedback that we're receiving, the  
11 learnings, the things we've been doing in between. So,  
12 yes.

13  
14 Q. Apart from those specific documents that we've just  
15 been discussing, there's also a general stream of work  
16 going on within the council to ascertain what can be  
17 learned from these events and the inquiry; is that fair?  
18 A. Absolutely.

19  
20 Q. And is there some sort of formal working group that  
21 you're aware of?  
22 A. Yes, there is, yes.

23  
24 Q. Are you on that?  
25 A. I am, yes.

26  
27 Q. And does the work of that group include potential  
28 reform of internal policies and practices so as to better  
29 deal with landslide risk, for example?  
30 A. It absolutely could and will. So, yes, basically at  
31 the moment it will be looking at what we know to date, and  
32 as we learn things we'll then be looking at how to expand  
33 what we actually look at and what we can improve.

34  
35 Q. Is that a formal committee?  
36 A. Yes, it's a project control group, yes.

37  
38 Q. I see. And it's got a fixed membership?  
39 A. Correct.

40  
41 Q. I see. And who chairs it?  
42 A. I believe it's the director of McCrae landslide  
43 incident.

44  
45 Q. I see. Does it meet regularly?  
46 A. It has met, yes.

47

1 Q. It has met once?  
2 A. Yes, correct, yes.  
3  
4 Q. Only once?  
5 A. Yes.  
6  
7 Q. When was that?  
8 A. That was this week.  
9  
10 Q. When was the committee established?  
11 A. A couple of weeks ago. Just to confirm, obviously  
12 we've had a team working on this and a range of things.  
13 This is just more formalising towards looking at what we  
14 actually do longer term. So obviously there's been the  
15 short-term response and improving what we can in the short  
16 term, and then this is about what are we going to do, as  
17 you say, systematically, what have we learnt and what can  
18 we actually do to improve all of our practices. Yes.  
19  
20 Q. Was the first meeting just a formal meeting to convene  
21 or was there substantive discussion?  
22 A. It was to go through the initial recommendations, the  
23 draft recommendations, of the - I think it's the  
24 risk-to-life report that was done. Yes.  
25  
26 Q. And did you have input into the deliberations of the  
27 committee?  
28 A. Yes. So we just looked at those recommendations and  
29 started working on, you know, how we can start looking at  
30 those now rather than waiting for the board of inquiry to  
31 finish, and what we might be able to do to really get the  
32 wheels in motion on some things that we could be doing.  
33  
34 MR COSTELLO: Madam Chair, I have no further questions.  
35  
36 CHAIRPERSON: Thanks, Mr Costello.  
37  
38 MR COSTELLO: I suspect at least one other person at the  
39 Bar table does.  
40  
41 MS SIEMENSMA: Madam Chair, I seek leave to ask about an  
42 issue. I have raised it with Mr Costello.  
43  
44 CHAIRPERSON: Yes. You have leave.  
45  
46 <EXAMINED BY MS SIEMENSMA:  
47

1 MS SIEMENSMA: Mr Smith, my name's Ms Siemensma, and  
2 I appear for South East Water. I just wanted to ask you  
3 about one issue, which is a question that Mr Costello asked  
4 you about this morning, being the 14 November 2022 water  
5 main burst in the vicinity of 23 Coburn, and in your  
6 witness statement you had said that the shire was not aware  
7 before 5 January this year about that water main burst. A  
8 Mr Julian Tully of South East Water will give evidence next  
9 week --

10 A. Yes.

11  
12 Q. -- and Mr Tully's evidence will be that the  
13 14 November 2022 water main burst was in fact reported by  
14 the council to South East Water.

15 A. Yes.

16  
17 Q. His evidence is a Ms Michelle Thwaites of the council  
18 reported it on 14 November 2022 at 1.41, and she provided a  
19 photograph, and I can just pop up that photograph for you -  
20 thank you. This is a photograph that Mr Tully will say was  
21 provided by the council. The metadata showed that it was  
22 taken at 11.57, provided at 1.41. Against that background,  
23 do you dispute Mr Tully's evidence that the council was in  
24 fact aware of the burst in this photo as at 14 November  
25 2022 at 1.41?

26 A. I can certainly say that is the fact, and you've got  
27 all the dates in front of you. I believe that. It's just  
28 not what I - I hadn't been provided that to know, that's  
29 all.

30  
31 MS SIEMENSMA: Thank you. No further questions.

32  
33 CHAIRPERSON: Ms Foley?

34  
35 MS FOLEY: Madam Chair, I neglected to run this past my  
36 learned friend Mr Costello, but I do have a brief couple of  
37 questions for Mr Smith, if that's convenient. Thank you.

38  
39 <EXAMINED BY MS FOLEY:

40  
41 MS FOLEY: Mr Smith, do you have your third witness  
42 statement there?

43 A. I don't. It's not in front of me, but I could refer  
44 to it.

45  
46 Q. If we could have the third witness statement brought  
47 up, please, and that is MSC.9000.0002.0200. We'll just

1 wait for that to be brought up. Thank you. And if we  
2 could go to the next page, please. If I could ask you to  
3 look at question 1 on that page. You can see that?

4 A. Yes, I can see that, yes.

5  
6 Q. And you can see that you were asked a question in  
7 question 1, and then you can see the language, "If so,  
8 describe," and then you were asked three further questions?

9 A. Yes.

10  
11 Q. And you'll recall that Mr Costello asked you in  
12 particular about subparagraph (c)?

13 A. Yes.

14  
15 Q. And I think it was put to you that your answer to  
16 question 1 didn't specifically address that part. Do you  
17 recall that?

18 A. I think I do, yes.

19  
20 Q. Was it your understanding that question 1 was asking  
21 you to address subparagraphs (a), (b) and (c) if your  
22 answer to question 1 was "yes"?

23 A. Can you repeat that again for me?

24  
25 Q. Sure. Was it your understanding or not that you were  
26 being asked in question 1 to address subparagraphs (a), (b)  
27 and (c) only if your answer to the first part of question 1  
28 was "yes"?

29 A. I'm not sure, to be honest.

30  
31 Q. All right. And in any event you can see from your  
32 answer to question 1 that your answer was "no"?

33 A. Yes.

34  
35 Q. Right. You were asked some questions about the  
36 awareness that the shire had of the burst water main prior  
37 to 5 January 2025 landslide; do you recall that?

38 A. Yes, yes.

39  
40 Q. And your answer had focused on the road openings  
41 report; you recall that?

42 A. Yes, I do, yes.

43  
44 Q. When my learned friend Mr Costello asked you some  
45 questions you gave evidence that you had spoken to the  
46 asset protection manager and asked for what information was  
47 available; do you recall that?

1 A. Yes, yes.  
2  
3 Q. If South East Water had provided a formal notification  
4 to the shire about a burst main, would you have expected it  
5 to have been in that person's knowledge?  
6 A. Can you repeat that again?  
7  
8 Q. Yes. If South East Water had provided a formal  
9 notification of a burst water main to the shire, would you  
10 have expected it to be within the knowledge of the asset  
11 protection manager?  
12 A. Not necessarily, no.  
13  
14 Q. All right. And would you have expected in the course  
15 of answering this question to have been provided with any  
16 formal notifications from South East Water in order to  
17 answer question 1?  
18 A. No, we haven't, no.  
19  
20 Q. Sorry, just to be clear, my question was would you  
21 have expected to be provided with whatever information was  
22 held by the shire by way of formal notifications in  
23 answering question 1?  
24 A. No, because it was related to asset protection.  
25  
26 MS FOLEY: I understand. Thank you. No further  
27 questions.  
28  
29 CHAIRPERSON: Mr Costello, anything further?  
30  
31 MR COSTELLO: No further questions, thank you, Madam  
32 Chair.  
33  
34 CHAIRPERSON: Mr Smith, that completes your evidence.  
35 Thank you for coming today to assist the inquiry.  
36 A. Thank you very much.  
37  
38 **<THE WITNESS WITHDREW**  
39  
40 MR COSTELLO: Madam Chair, there needs to be some  
41 reconstitution of the Bar table. Could we take five  
42 minutes before the next witness? Thank you.  
43  
44 **SHORT ADJOURNMENT**  
45  
46 MR COSTELLO: Thank you, Madam Chair. I call Claudio  
47 Flores.



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<CLAUDIO ALBERTO FLORES, sworn:

<EXAMINED BY MR COSTELLO:

CHAIRPERSON: Take a seat, Mr Flores. Mr Costello will ask you some questions.

MR COSTELLO: Mr Flores, could you just say your full name again, please?

A. Claudio Alberto Flores.

Q. And your business address?

A. Number 2 Queen Street, Mornington.

Q. Thank you. And your current occupation?

A. Building surveyor.

Q. All right. Mr Flores, are you employed by council?

A. I am, yes.

Q. All right. Thank you. And you've been employed by the shire since around August 2015?

A. Yes, I'm coming up to 10 years.

Q. In that time you've held various roles?

A. Yes.

Q. Have they all been concerned with building surveying?

A. Yes, they have.

Q. And what training did you do to become a building surveyor?

A. I hold an advanced diploma in building surveying. A lot of the training is done, I guess, as you're working in the field.

Q. I see. At the time of the 15 November 2022 landslide you were the shire's senior building surveyor?

A. Yes, I was.

Q. And could you just explain the ranks, if you will, within the building surveying department at the council?

A. At the time of the '22 landslide?

Q. Yes, to start with that would be useful; thank you.

A. At the time we had a municipal building surveyor, or

1 MBS. Underneath the MBS were several building surveyors.  
2 And the words "senior building surveyor" would relate to  
3 the registration type that that surveyor held. For  
4 example, myself, a building surveyor unlimited, held the  
5 title of senior building surveyor.  
6  
7 Q. Did you say "building surveyor unlimited"?  
8 A. Building surveyor unlimited, yes.  
9  
10 Q. Somebody who was licensed or accredited as a building  
11 surveyor unlimited held the title within the council of  
12 senior building surveyor; is that the effect --  
13 A. At that stage, yes.  
14  
15 Q. I see. Thank you. And what's a building surveyor  
16 unlimited to be contrasted with? What's the other type?  
17 A. Building surveyor limited. There's limitations on --  
18  
19 Q. It's pretty obvious.  
20 A. -- the types of building that one can work on.  
21  
22 Q. I see. And when did you become unlimited?  
23 A. I can't recall. It was some time before COVID.  
24  
25 Q. Okay. So at the top is the MBS?  
26 A. Yes.  
27  
28 Q. Beneath the MBS there are several building surveyors?  
29 A. Yes.  
30  
31 Q. Some of whom are senior building surveyors?  
32 A. Yes.  
33  
34 Q. And others of whom are just called building surveyors?  
35 A. Some who might be an inspector.  
36  
37 Q. I see.  
38 A. Or an assistant building surveyor, or a cadet. The  
39 structure is a little different now.  
40  
41 Q. I see.  
42 A. Where we have the municipal building surveyor, we do  
43 have the deputy municipal building surveyor.  
44  
45 Q. I'm sorry, did you say a deputy?  
46 A. A deputy, yes. And then my current role is principal  
47 building surveyor. I look after the approvals side of

1 the unit. That relates to reporting consent applications,  
2 places of public entertainment permits, but I also do some  
3 of the enforcement work that we do.  
4  
5 Q. I see. So in 2022 when you were a senior building  
6 surveyor you reported to the MBS?  
7 A. Yes.  
8  
9 Q. Now you're principal building surveyor. To whom do  
10 you report?  
11 A. I still report to the municipal building surveyor,  
12 yes.  
13  
14 Q. In December 2022 you were appointed the acting MBS?  
15 A. I was, yes.  
16  
17 Q. And you held that role until February 2023?  
18 A. Yes, for a few months until we were able to find a  
19 replacement MBS.  
20  
21 Q. And that replacement was Mr Glover?  
22 A. That's right, yes.  
23  
24 Q. And when Mr Glover came on to the staff you returned  
25 to your role as a senior building surveyor?  
26 A. For a time, yes. There was also a time I acted in the  
27 deputy role for a short time.  
28  
29 Q. I think you acted in the deputy role between November  
30 2022 and - no, it can't be that long. It wasn't between  
31 November 2022 and 5 January. It was at some point in the  
32 period between the two landslides but not the whole of the  
33 period; that's right?  
34 A. That's right, for a short amount of time before I --  
35  
36 Q. When did you then become the principal building  
37 surveyor?  
38 A. I can't recall the exact moment in time when I - that  
39 role changed. But it was some time between '22 and -  
40 I would say shortly after - some time in '23 perhaps.  
41  
42 Q. I see. Did Mr Glover restructure the group when he  
43 came in?  
44 A. He did, yes.  
45  
46 Q. I see. And how does the group of building surveyors  
47 sit within the broader council? Are you a standalone group

1 or are you a team within a department?  
2 A. The building unit is a team that sits under the  
3 planning and infrastructure directorate, I believe.  
4  
5 Q. I see. Is the planning and infrastructure group, is  
6 that a directorate?  
7 A. It is.  
8  
9 Q. Thank you. All right. I want to start with 2022.  
10 When did you first become aware of the landslide that  
11 occurred on 15 November 2022?  
12 A. I can't exactly remember the day. I became aware  
13 after I was advised by the MBS at the time and another  
14 colleague, senior building surveyor.  
15  
16 Q. Who was the MBS at the time?  
17 A. A Mr Ashley Hansen.  
18  
19 Q. And who was the other senior colleague that you  
20 mentioned?  
21 A. Mr Ben Essing.  
22  
23 Q. He's a building surveyor as well.  
24 A. Yes, he is.  
25  
26 Q. And is he still working at the council?  
27 A. No, he's not.  
28  
29 Q. Immediately after the November 2022 landslide the then  
30 MBS issued emergency orders to vacate to the occupiers of  
31 eight properties?  
32 A. Yes.  
33  
34 Q. Including properties - sorry, including 10-12 View  
35 Point Road and properties around them?  
36 A. Yes.  
37  
38 Q. I want to take you to the emergency order. It's  
39 RES.0010.0001.0003. This is the form for an emergency  
40 order, at least how it looked back then?  
41 A. Yes, this was a - yes, a form of an emergency order.  
42  
43 Q. Has the form changed since this date?  
44 A. We've moved away from handwritten.  
45  
46 Q. Okay. So this emergency order was issued on  
47 15 November 2022. You can see that from the second page.

1 Do you see there "Date of inspection" and then "Date of  
2 making" at the bottom?

3 A. Yes.  
4

5 Q. And it was issued in respect of, if we go back to the  
6 first page, unit 3 of 613 Point Nepean Road?

7 A. Yes.  
8

9 Q. And do you know that that's the property that was  
10 occupied by the Willigenburgs?

11 A. Yes.  
12

13 Q. Have you met the Willigenburgs?

14 A. I have.  
15

16 Q. And you know that that property was damaged in the  
17 November 2022 landslide?

18 A. Yes.  
19

20 Q. You're aware that the 2022 landslide occurred at about  
21 6 am in the morning?

22 A. I'm not sure when it occurred. I was not a first  
23 responder in terms from my team.  
24

25 Q. Mr Willigenburg's statement to this board of inquiry  
26 was that it occurred at around 6 am. And how often -  
27 sorry, not how often. How many times have you met with  
28 the Willigenburgs?

29 A. I'm not sure. I would say - when I say the  
30 Willigenburgs, it's been Mr Willigenburg.  
31

32 Q. Thank you.

33 A. A handful of times.  
34

35 Q. How soon after the 2022 landslide did you meet with  
36 Mr Willigenburg?

37 A. I can't recall. It might have been some time after.  
38

39 Q. Are you aware that the 2022 landslide has been quite  
40 distressing for the Willigenburgs?

41 A. I do, yes.  
42

43 Q. And it obviously would have been very distressing for  
44 them in the immediate aftermath of it occurring; do you  
45 accept that? That brings us back then to this emergency  
46 order. You don't need to say the name, but do you know who  
47 issued this emergency?

1 A. Yes.

2

3 Q. So this order is issued after a municipal building  
4 surveyor has carried out an inspection of  
5 the Willigenburgs' property?

6 A. Yes.

7

8 Q. And if we go back to page 2 you can see that that  
9 occurred at 10.40 am and, if Mr Willigenburg's right and  
10 the landslide occurred at 6 am, it's happening very  
11 proximate to the event; do you accept that?

12 A. Yes, we try to attend any sort of incident as quickly  
13 as we can.

14

15 Q. And this was issued - sorry, I thought the name had  
16 been redacted. It's only the signature. It's been issued  
17 by Mr Essing, Benjamin Essing?

18 A. Yes.

19

20 Q. And was he a senior building surveyor at the time?

21 A. From memory, yes. Yes, he was.

22

23 Q. If we go back to the first page. Can you see at  
24 paragraph 1.2 - if we just go down - this is the terms of  
25 the order? So it starts, "I, being a delegate of the  
26 municipal building surveyor under section 216B of the Act,  
27 order that" and can you see at 1.2 the order is, "Provide  
28 evidence of soil stabilisation on the land to the  
29 satisfaction of the municipal building surveyor."

30 A. Yes.

31

32 Q. What type of evidence is envisaged by paragraph 1.2?

33 A. When I spoke to Mr Willigenburg - and I'm testing my  
34 memory because it happened such a long time ago - I believe  
35 I told him that he didn't have to worry about providing  
36 evidence himself; that we were looking to engage structural  
37 engineers; and that I would then come back to him if he  
38 needed to do something more. But in terms of the question  
39 you asked, provide evidence of soil stabilisation on the  
40 land, I envisage that to be a geotechnical report.

41

42 Q. Okay. You might just need to speak up a little just  
43 to make sure that the chair can hear you; that's all?

44 A. Apologies. Would you like me to repeat?

45

46 CHAIRPERSON: I heard you answer, just.

47

1 MR COSTELLO: There's a bit in your answer that I want to  
2 break down a little. You started answering that question  
3 by reference to matters that you had told Mr Willigenburg.  
4 Your evidence a little earlier was that you probably didn't  
5 speak to Mr Willigenburg until some time after the  
6 landslide; is that correct?

7 A. Yes.

8  
9 Q. All right. So at some point after the landslide you  
10 had a conversation with Mr Willigenburg about this notice;  
11 is that right?

12 A. I would have spoken to him about the situation and  
13 being able to return to the home to keep them updated to  
14 what the situation was.

15  
16 Q. Okay. Well, I'll come back to that. Let's just  
17 concentrate now, if you like, at the point of time in which  
18 Mr Willigenburg receives this notice because, to be frank  
19 with you, the questions I'm asking at the moment are  
20 directed to trying to understand quite what it is that a  
21 person in this situation is expected to do and whether or  
22 not the process is quite fit for purpose. So a few hours  
23 after a landslide has occurred Mr Willigenburg is provided  
24 with a document that's described as an emergency order and  
25 that requires what is set out there in 1.1 and 1.2. 1.1  
26 I didn't go to before but it says, in effect, "Don't go  
27 into the building." And 1.2 requires evidence of soil  
28 stabilisation to the satisfaction of the municipal building  
29 surveyor.

30  
31 Now, it's not quite clear on the face of the document  
32 what 1.2 actually requires. And what I want to know is you  
33 as a municipal building surveyor or a delegate of the  
34 municipal building surveyor, what type of evidence would  
35 you be expecting to be provided in order for it to be to  
36 the satisfaction of the MBS as required by 1.2 here?

37 A. It would be in the form of a geotechnical report.

38  
39 Q. You'll just need to speak up a little, I'm sorry?

40 A. It would be in the form of a geotechnical report.

41  
42 Q. So what this notice requires in actual effect is a  
43 geotechnical report, and that geotechnical report needs to  
44 give an opinion that the soil has stabilised sufficiently?

45 A. I would be guessing as I didn't write the order.

46  
47 Q. Well, let me ask you this question. Would it

1 necessarily be Mr Essing that would be responsible for  
2 assessing any information provided by Mr Willigenburg in  
3 answer to this notice or could it be somebody else within  
4 the team that would assess it?  
5 A. It would generally lie with the person who issued the  
6 notice or order. However, it could have been assessed by  
7 somebody else. But ultimately the person who issued the  
8 order needs to be satisfied that the contents of the order  
9 have been met.  
10  
11 Q. On its terms it requires the information to be to the  
12 satisfaction of the MBS. But, in practical reality, would  
13 that mean Mr Essing on delegation from the MBS?  
14 A. Yes.  
15  
16 Q. All right. So, accepting that you didn't write this  
17 notice, based on all of your experience at the council and  
18 working as a building surveyor you would expect that what's  
19 required here is a geotechnical engineer's report that  
20 opines that the soil has stabilised to a degree that makes  
21 it sufficiently safe for Mr Willigenburg to return; is  
22 that --  
23 A. Yes.  
24  
25 Q. Now --  
26 A. And, sorry, can I just add that would be in the  
27 context of the soil within his land. It wouldn't mean soil  
28 outside of his land.  
29  
30 Q. I see. Is there, so far as you understand, a standard  
31 time by which these notices need to be responded to?  
32 A. Yes.  
33  
34 Q. How long is that period?  
35 A. For an emergency order?  
36  
37 Q. Yes.  
38 A. It would depend on the individual who issues the order  
39 for them to provide a timeframe, depending on the  
40 seriousness of what's been asked.  
41  
42 Q. And if we could just zoom out on that document,  
43 please. So where on the form there it says, "I, being a  
44 delegate, order that" can you see "by 17/11/22"?  
45 A. Yes.  
46  
47 Q. "At 10.40 am"?



1 A. Yes.

2

3 Q. So that's 48 hours from the date on which the notice  
4 was issued?

5 A. Yes.

6

7 Q. All right. So just as a matter of practical reality,  
8 based on your experience as a building surveyor and your  
9 knowledge of geotechnical engineering, is there any real  
10 prospect that somebody could get a geotechnical engineering  
11 report that would meet the satisfaction of the municipal  
12 building surveyor within 48 hours of this notice?

13 A. No.

14

15 Q. All right. So the effect of this notice was that,  
16 until that type of evidence was provided, Mr Willigenburg  
17 wasn't to return?

18 A. Yes.

19

20 Q. And the practical reality was, although he was given  
21 two days in which to respond to it, it was always going to  
22 take longer than that?

23 A. Yes.

24

25 Q. All right. Do you accept that for somebody receiving  
26 an order like this it would not be clear to them what was  
27 actually expected of them?

28 A. Yes, I believe it - by looking at this now that it is  
29 a little unclear. In practice when we issue something we  
30 generally communicate with that person to explain what's  
31 required.

32

33 Q. Yes, that was my next question because I accept,  
34 Mr Flores, that this is all done necessarily in a hurried  
35 way. It's an emergency order. But I'm interested to  
36 understand if the process is fit for purpose or can be  
37 improved because this notice doesn't really - didn't really  
38 tell Mr Willigenburg much at all but it had a very, very  
39 significant impact on him and his family; do you accept  
40 that?

41 A. I do, yes.

42

43 Q. Save for the fact that it would no longer be  
44 handwritten, it might be typed, is this the same sort of  
45 order that would issue today if there was an emergency  
46 order; that is, are they generally in fairly broad terms  
47 and not specific?

1 A. We would try to be as specific as we could given the  
2 situation of what we were requesting. They would follow  
3 this format in terms of being a formal order. These are  
4 the tools that we have available to us currently under the  
5 Building Act. They are a prescribed form and we don't  
6 deviate from that.

7  
8 Q. Yes.

9 A. Could they be kinder and gentler in language? Yes.  
10 That's where the explaining comes in, and we try to tell  
11 people that, "You'll be receiving an order. This is what  
12 it means."

13  
14 Q. The explaining is important and I want to give you an  
15 opportunity to give some evidence about that, but let me  
16 just conclude with the text first. Is there any particular  
17 reason why an order like this couldn't be drafted with  
18 rather more specific language rather than, for example, 1.2  
19 saying, "Provide evidence of soil stabilisation on the  
20 land"; it couldn't say, "Obtain a report from a  
21 geotechnical engineer as to the following matters," for  
22 example?

23 A. It could have said that, yes. It could have explained  
24 it a little better.

25  
26 Q. Right. But is the effect of your evidence that, to  
27 the extent that sort of explanation was necessary in order  
28 to give the recipient a fighting chance of actually  
29 complying with what they were being told to comply with,  
30 that information would have come orally from the building  
31 surveyor who completed the form?

32 A. Yes.

33  
34 Q. And you know that because that's your own practice?

35 A. I know that because that's my practice, yes.

36  
37 Q. And is that something that you know to be the common  
38 practice of building surveyors in the employ of the  
39 council?

40 A. From what I've seen and observed within the office,  
41 yes. That is something that we always try to emphasise and  
42 teach any newcomers that will come in.

43  
44 Q. So you don't know but you would assume that Mr Essing  
45 gave some explanation to Mr Willigenburg of what steps he  
46 should take to try and comply with this notice?

47 A. Yes.

1  
2 MR COSTELLO: Thank you. I apologise, Madam Chair, I see  
3 the time.

4  
5 CHAIRPERSON: It's fine, Mr Costello. How much longer do  
6 you have on this topic?

7  
8 MR COSTELLO: I've just concluded on that particular  
9 topic.

10  
11 CHAIRPERSON: Break now for lunch then, and we'll resume  
12 at 2.15.

13  
14 **LUNCHEON ADJOURNMENT**

15  
16 **UPON RESUMING AT 2.15 PM:**

17  
18 MR COSTELLO: Continuing with Mr Flores, thank you, Madam  
19 Chair.

20  
21 CHAIRPERSON: Thank you, Mr Costello.

22  
23 MR COSTELLO: Thank you, Mr Flores. You'll recall that  
24 I was asking you some questions concerning an emergency  
25 notice that was dated 15 November; do you recall that?  
26 A. Yes.

27  
28 Q. 2022. Fairly shortly after that the council engaged  
29 and sought advice from Mr Slade, a geotechnical engineer at  
30 Stantec. Are you aware of that?  
31 A. Yes.

32  
33 Q. All right. I'll just show you a document. It's  
34 MSC.5003.0001.0032. I apologise, Madam Chair, I also  
35 should have said that Ms Evans has departed and Ms Pepler  
36 appears in her place.

37  
38 CHAIRPERSON: Thank you.

39  
40 MR COSTELLO: Sorry, it's 0030. I gave you the number of  
41 the page rather than the start of the document; apologies.  
42 Yes, thank you. Can you see the email at the top of  
43 the page there?  
44 A. Yes.

45  
46 Q. It's a little bit unclear quite what's going on. It  
47 says to Christopher Lyne, copying Derek Rotter, but it's

1 from Mr Slade - the "from" has just been chopped off - you  
2 can see from his signature block there. Can you see that  
3 he says, "Based on" - this is 17 November, I should say,  
4 which is evident from the top of the page, which has gone  
5 off. But, "Based on my review of the site yesterday, which  
6 identified that any current movement is limited to the  
7 cliff face upslope of 2 Penny Lane and 3/613 Point Nepean  
8 Road and does not extend significantly upslope of the crest  
9 of the cliff, it is appropriate for the occupiers of the  
10 remaining houses to return to their properties.

11 Furthermore, we have provided individual counselling to  
12 each of the occupiers with regard to appropriate hillside  
13 practice and also signs to look for that could identify  
14 potential ground movement outside the area currently  
15 affected by the landslide." Do you see that?

16 A. Yes.

17  
18 Q. All right. So from this point in time, which is  
19 17 November, the council was aware that the cliff face was  
20 still moving but that movement was limited to the face  
21 upslope of 2 Penny Lane --

22 A. Yes.

23  
24 Q. -- and Point Nepean Road, and as a consequence those  
25 two properties were still at risk of further landslide; is  
26 that how you understand that?

27 A. That's how I understand that.

28  
29 Q. Thank you.

30 A. Yes.

31  
32 Q. But that it was not appropriate for the occupier -  
33 sorry, and because of that it's not appropriate for the  
34 occupiers of those homes to return?

35 A. Yes.

36  
37 Q. But other properties were not at the same level of  
38 risk?

39 A. Yes.

40  
41 Q. Okay. We see there that Mr Slade speaks about giving  
42 individual counselling to each of the occupiers regarding  
43 appropriate hillside practice?

44 A. Yes.

45  
46 Q. What does that mean? What is hillside practice?

47 A. The way that it was explained to me by Mr Slade when

1 I had a meeting with him was that it related to what to do  
2 in these areas - or, sorry, what not to do more so. Things  
3 like don't water your garden, look out for certain signs,  
4 things that related to the AGS guidelines.

5  
6 Q. That is what Mr Slade explained to you?

7 A. Yes.

8  
9 Q. Because I think it's right that you had a meeting with  
10 Mr Slade the next day, on 18 November?

11 A. Yes.

12  
13 Q. Is that when he gave you that explanation?

14 A. Yes.

15  
16 Q. Was the phrase "hillside practice" something you were  
17 familiar with before he explained it to you?

18 A. No.

19  
20 Q. Okay. Thank you. So in effect the residents were  
21 left to implement this appropriate hillside practice?

22 A. I'm not sure. So what I did know is that he had a  
23 conversation with them about good hillside practice.  
24 I don't know --

25  
26 Q. But that was their responsibility? I mean, it  
27 wasn't --

28 A. Their responsibility, yes. Yes.

29  
30 Q. Thank you. And they had to, in effect, monitor for  
31 the risk of a further landslide?

32 A. Potentially.

33  
34 Q. I ask you that because of the line that says they  
35 "could identify potential ground movement outside the area  
36 currently affected". So they were being asked to keep an  
37 eye out, in effect?

38 A. Keep an eye out, yes.

39  
40 Q. All right. Now, as I said, you met with Mr Slade the  
41 next day. Mr Essing was at that meeting as well?

42 A. Yes, he was.

43  
44 Q. All right. And at that meeting you did not discuss  
45 measures the shire should take to stabilise the land in the  
46 vicinity of the 2022 landslide; do you accept that?

47 A. Yeah, I accept that.

1  
2 Q. And you did not discuss measures the shire should take  
3 to prevent or minimise the risk of a further landslide  
4 affecting 2 Penny Lane or unit 3/613 Point Nepean Road; do  
5 you accept that?  
6 A. No, because we discussed that - I asked Mr Slade what  
7 needed to occur and, if I remember correctly, the feedback  
8 was that a geotechnical engineer would need to be engaged,  
9 there would need to be remedial works to the  
10 landslip-affected area in order to minimise any further  
11 landslip.  
12  
13 Q. That was in the context of whether the emergency order  
14 should remain in place, was it?  
15 A. And also whether or not the emergency orders would  
16 remain in place. So I guess those were the two things that  
17 we - I wanted to find out from Mr Slade, is where to next,  
18 what do we need to do, and what properties remain at risk.  
19  
20 Q. But based on that meeting between yourself, Mr Essing  
21 and Mr Slade it was decided that the emergency orders to  
22 vacate should only remain in place for the occupants of  
23 2 Penny Lane and unit 2/613; is that right?  
24 A. Yes.  
25  
26 Q. And that orders should be issued to the owners of  
27 10-12 View Point Road --  
28 A. Yes.  
29  
30 Q. -- and I think 14-16 View Point Road that restricted  
31 their movement in some respects but allowed them to be at  
32 the property; is that your recollection?  
33 A. My recollection is that it was decided internally that  
34 we may have to issue something on 14-16.  
35  
36 Q. And 10-12?  
37 A. 10-12. And 10-12. Well, 10-12 was more so based on  
38 the advice of Mr Slade.  
39  
40 Q. I see.  
41 A. From what I can recall, 14-16 was an additional  
42 measure that we were thinking of putting in place.  
43  
44 Q. I see. And do you recall that the effect of those  
45 orders was to restrict the owners of those properties from  
46 access within three metres of the areas that were deemed a  
47 possible risk?

1 A. Yes.

2

3 Q. That is a measure directed to safety questions as  
4 opposed to mitigating the risk of a further recurrence of a  
5 landslide; do you accept that?

6 A. That's right.

7

8 Q. And were there any discussions so far as you can  
9 recall at this meeting that was directed to the question of  
10 mitigating the risk of a further landslide occurring?

11 A. If I recall correctly, we did speak about a broken  
12 irrigation pipe that had been fixed. I would say that that  
13 was a measure. Asking the occupants to not irrigate unless  
14 specifically instructed on how to do so by a geotech.  
15 I would say that that was a measure.

16

17 Q. Okay. Thank you. And then following that meeting  
18 Mr Essing issued a number of notices cancelling orders to  
19 vacate?

20 A. Yes.

21

22 Q. Including the notices that had been issued to the  
23 owners of 10-12 View Point Road?

24 A. In relation to their house, yes.

25

26 Q. Yes. Thank you. I might just show you the notice.  
27 It's MSC.5007.0003.0515. And this brings out some of the  
28 matters that you've just been speaking to, I think,  
29 Mr Flores. So this is a notice that cancels a previous  
30 emergency order; is that correct?

31 A. That's right, yes.

32

33 Q. All right. Now, there are still some direction given  
34 there, that "the owner/occupier must ensure the following  
35 conditions are adhered to", and they're the types of  
36 matters that you had discussed with Mr Slade, are they?

37 A. Yes, they are.

38

39 Q. Thank you. Can you see number 3, which is impeded a  
40 little bit by the footer that's somehow come up. Can you  
41 see there, "The owner/occupier must follow hillside  
42 practices"?

43 A. Yes.

44

45 Q. The meaning of that term would have been more obvious  
46 to the recipient because of the prior conversation Mr Slade  
47 had had with them; is that fair?

1 A. Yes.

2

3 Q. Yes. Thank you. What about the phrase "changing site  
4 conditions", which is also within 3? Is that a concept  
5 that would have been explained?

6 A. It would have been explained by Mr Slade.

7

8 Q. You know that, or are you assuming?

9 A. I am assuming.

10

11 Q. And the owners had to engage their own suitably  
12 qualified geotechnical engineer; that's required by 1?

13 A. Yes.

14

15 Q. Did the shire give any assistance to residents in  
16 locating, identifying suitably qualified geotechnical  
17 engineers?

18 A. I can't recall.

19

20 Q. Do you think that it would be apparent necessarily  
21 what "suitably qualified" means in this context?

22 A. I'm not sure.

23

24 Q. Okay. In fairness, the recipient of this notice was -  
25 one of the recipients of this notice was Mr Borghesi, who's  
26 a trained engineer?

27 A. Yes.

28

29 Q. It may have been more readily apparent to him. But a  
30 notice in these terms issued to somebody else do you accept  
31 it might not be quite clear to them what a "suitably  
32 qualified geotechnical engineer" means?

33 A. I accept that, and we tried to - we do relay to people  
34 that if they have any questions about anything that they  
35 are to call us.

36

37 Q. Thank you. The cost burden of all of this, engaging a  
38 geotechnical engineer and complying with the work, that all  
39 just falls to the landowner, does it?

40 A. It does, yes.

41

42 Q. There's no scheme that you're aware of that can  
43 provide financial assistance to people?

44 A. Not that I'm aware of, no.

45

46 Q. No practice that you're aware of of council, for  
47 example, engaging a geotechnical engineer on behalf of



1 residents?

2 A. Not that I'm aware of, no.

3

4 Q. Now --

5 A. Sorry, Mr Costello, can I add to your previous - that  
6 was until the 2025 landslide, where council engaged PSM.

7 So, when you say if I was aware of anything, not at the  
8 time of the 22 landslide. However, following the 2025

9 landslide Dane Pope of PSM had been engaged for some time  
10 and continued to be engaged.

11

12 Q. Yes. That's true. But you wouldn't characterise  
13 Mr Pope as being engaged on behalf of the landowners, would  
14 you?

15 A. No. He was engaged on behalf of council, as  
16 I understand.

17

18 Q. Also on 18 November you issued an emergency order to  
19 the Borghesis; do you recall that?

20 A. I've issued several pieces of enforcement. If you  
21 could please bring it up?

22

23 Q. Yes, I'll bring it up for you. It's  
24 MSC.5007.0003.0858. This is I think the one that  
25 I mentioned to you earlier about the three-metre limit. So  
26 just have a look at that order. Again, I'm not quite  
27 sure --

28 A. Could we go to the next page, please?

29

30 Q. Yes, of course.

31 A. Yes.

32

33 Q. Yes, and you can see that there's the reference I was  
34 giving you to within three metres of the embankment and  
35 beyond?

36 A. Yes.

37

38 Q. So you issued this order?

39 A. That's right.

40

41 Q. And then on 28 November you issued a further order to  
42 the Borghesis; do you recall that?

43 A. Could I please see a copy of that?

44

45 Q. Yes. MSC.5007.0003.0804.

46 A. Could we please go to page 2? Yes.

47

1 Q. Do you recall that you issued that?

2 A. I do, yes.

3

4 Q. It orders the Borghesis to engage "a suitably  
5 qualified geotechnical engineer to undertake an assessment  
6 of the property and provide a report containing  
7 recommendations and work methodology for the undertaking of  
8 'make safe' work to stabilise the land that's been impacted  
9 by landslip"?

10 A. Yes.

11

12 Q. Do you see that? And it required a copy of that  
13 report to be provided to the municipal building surveyor by  
14 5 pm on 5 December?

15 A. Yes.

16

17 Q. That's within a week of this order --

18 A. Yes.

19

20 Q. -- being issued? And I think it's right to say that  
21 that report and its recommendations were then to be peer  
22 reviewed; you can see that at 1.2?

23 A. Yes.

24

25 Q. By the council. Is a week a realistic timeframe for a  
26 report of that nature?

27 A. I had previously been speaking to Mr Borghesi before  
28 we issued this. We were waiting on the report from - I was  
29 waiting on the report from Mr Davin Slade to come through -  
30 if my memory's correct, it came through to me shortly  
31 before issuing this - to see if there was any other  
32 information in there that I could use to inform on how to -  
33 what to ask in the order. So, going back to your point  
34 about is that a reasonable timeframe, I was speaking to  
35 Mr Borghesi, saying that "you would need to engage a  
36 geotechnical engineer" prior to this.

37

38 Q. Do you mean before you formally issued this?

39 A. Before I formally issued this, yes.

40

41 Q. So he had some notice?

42 A. He had some notice, yes.

43

44 Q. And this notice also required the Borghesis to engage  
45 a suitably qualified and insured professional to undertake  
46 "make safe" work to stabilise the land that's been impacted  
47 by the landslip?

1 A. Yes.  
2  
3 Q. And that work then needed to be approved by the MBS,  
4 which probably means by you, in effect?  
5 A. Yes.  
6  
7 Q. And it was to be completed by 19 December?  
8 A. Yes.  
9  
10 Q. Okay. And, once again, as with the engagement of the  
11 geotechnical engineer, the cost of all of that work, that  
12 falls to the landowner under the current system?  
13 A. It does, yes.  
14  
15 Q. Thank you. Do you know if in this period, that is  
16 November/December 2022, whether the shire was actively  
17 considering steps it should take to stabilise the land at  
18 10-12 View Point Road?  
19 A. I'm not sure.  
20  
21 Q. You don't know?  
22 A. I don't know.  
23  
24 Q. If there was consideration of whether the council  
25 could or should take steps to stabilise the land, are they  
26 considerations that you would expect the municipal building  
27 surveyor or his staff to be aware of?  
28 A. Yes, if there was something that impacted an order  
29 that we had issued, I would expect that that information  
30 would be relayed back to the office of the MBS.  
31  
32 Q. Would it be likely that your or the MBS advice would  
33 be sought about something like that, or would they deal -  
34 would someone else in the council likely deal directly with  
35 an engineer?  
36 A. I don't know. I haven't been involved in a situation  
37 like that before, so I don't know. All the orders that we  
38 issue relating to various pieces of work that need to do  
39 are all directed at the owner and request the owner to do  
40 work.  
41  
42 Q. Mr Slade of Stantec provided a geotechnical report to  
43 the shire on 7 December 2022. Do you have a recollection  
44 of a report being provided?  
45 A. I do, but if you could please bring it up.  
46  
47 Q. I'll bring it up. It's MSC.5000.0001.0292. Have you

1       seen this before?

2       A.    I have, yes.

3

4       Q.    It's addressed to Mr Rotter and Mr Lyne at the  
5       council; can you see that?

6       A.    Yes.

7

8       Q.    And Mr Rotter's, in particular, name is through quite  
9       a number of the documents, including some of those that you  
10      have exhibited. What was his role at the relevant time?

11      A.    I'm not sure what his official role was at the council  
12      at that time. I just knew that Derek worked in - somewhere  
13      in infrastructure.

14

15      Q.    Right. So he wasn't within the building surveyors  
16      group?

17      A.    No.

18

19      Q.    No. Is he somebody that you had worked with before?

20      A.    In a limited capacity I would say.

21

22      Q.    I see. I'm just trying to understand who it was that  
23      sort of had the most direct contact with Mr Slade and  
24      Stantec in connection with the work that they were doing.  
25      You've clearly had discussions with Mr Slade, but was it  
26      Mr Rotter that was responsible for engaging him?

27      A.    I'm not sure. I didn't engage him. I wasn't --

28

29      Q.    It wasn't you that --

30      A.    -- part of the engagement, so --

31

32      Q.    Okay. Thank you. You understood from this report  
33      that the probable cause of the landslide was significant  
34      rainfall event?

35      A.    Yes, together I believe in the report it may mention  
36      something about a broken irrigation pipe.

37

38      Q.    Quite right. "A failed irrigation pipe" is I think  
39      the language of the report?

40      A.    M'hmm.

41

42      Q.    Those two factors were pointed to as being the  
43      probable causes?

44      A.    Yes, in the opinion of the writer.

45

46      Q.    At least from that point you knew that excess water in  
47      the escarpment was capable of triggering a landslide; is

1 that fair?  
2 A. At that point, yes.  
3  
4 Q. Is that a matter you were aware of before reading that  
5 report?  
6 A. No.  
7  
8 Q. Okay. And that brings me to questions about MBS  
9 training or building surveyor training. In the course of  
10 your training, either formally or your work at the council,  
11 do you do any modules or any training concerning landslide  
12 risk and the relevance of that to the work of surveying?  
13 A. Sorry, I'm trying to remember my schooling, which is a  
14 while ago. No, I don't recall that being a particular  
15 topic that was covered in terms of the study that I did.  
16 When I then think about working in the field as a private  
17 building surveyor, because that's where I started --  
18  
19 Q. Yes.  
20 A. -- which mainly deals with the issuing of building  
21 permits, that's where I was trained to consider  
22 geotechnical reports.  
23  
24 Q. Yes.  
25 A. And then to look out for what they said and make sure  
26 that the structural design referenced the appropriate  
27 geotechnical report. But that is really the extent of it.  
28  
29 Q. So if you were assessing a permit application in an  
30 area that was on a slope --  
31 A. Yes.  
32  
33 Q. -- as part of your ordinary consideration of the  
34 application would you take into account landslide risk?  
35 A. Only if it had been flagged.  
36  
37 Q. I see. And it would be flagged, for example, by the  
38 provision of a geotechnical report?  
39 A. More so the provision probably from a planning  
40 perspective. There would be conditions in a planning  
41 permit that we would look out for when issuing - when  
42 reviewing the building permit application.  
43  
44 Q. Have you been involved in applications for areas that  
45 are covered by an EM0?  
46 A. I can't recall. I've been at the council for  
47 10 years. Prior to that I was working in the city dealing

1 with commercial buildings.  
2  
3 Q. I see.  
4 A. So --  
5  
6 Q. Less likely there, I suspect?  
7 A. Less likely. Landslip areas, from my understanding,  
8 are generally more outside of metro Melbourne, with the  
9 exception of Mornington Peninsula.  
10  
11 Q. Are you aware that in some circumstances where it -  
12 you know what I mean by an EMO?  
13 A. An emergency management --  
14  
15 Q. An erosion management overlay?  
16 A. Erosion management overlay, sorry.  
17  
18 Q. Are you aware of that?  
19 A. Yes.  
20  
21 Q. Are you aware that sometimes where an erosion  
22 management overlay applies it's necessary for the applicant  
23 to get a geotechnical report and to submit the report to  
24 council as part of the process? Is that something you  
25 know?  
26 A. It's something that I've become familiar with since  
27 dealing with the 22 landslide.  
28  
29 Q. Only since?  
30 A. Only since, yes.  
31  
32 Q. I see. Thank you. Your evidence is that between  
33 December 2022 and August 2023 you communicated with the  
34 Borghesi regarding proposed stabilisation works?  
35 A. I haven't got a copy of my statement in front of me  
36 but, yes, that sounds right.  
37  
38 Q. You can recall generally the --  
39 A. Yes. Yes, there were several conversations, lots of  
40 correspondence between myself and Mr Borghesi.  
41  
42 Q. And Mr Borghesi was putting forward reports from  
43 another geotechnical engineer?  
44 A. That's right, CivilTest.  
45  
46 Q. And you asked Stantec to peer review or at least  
47 examine --

1 A. To peer review, yes, that's right.  
2  
3 Q. So at this point in time the Borghesis were taking the  
4 lead in trying to find a solution to stabilise the hill; is  
5 that a fair characterisation?  
6 A. Yes, Mr Borghesi was very - very willing and engaging  
7 with myself and wanted to rectify the solution - rectify  
8 the issue. He wanted to fix - fix the land that had failed  
9 so that the people downslope could return to their homes.  
10  
11 Q. Thank you. On 17 February 2023 you received an email  
12 from Ben and Anna Wells. They were then the occupants of  
13 3 Penny Lane, and the email concerned drainage problems on  
14 View Point Road and Penny Lane. I'll show you the email in  
15 a moment, but do you recall receiving an email from Ben and  
16 Anna Wells as you sit there now?  
17 A. Vaguely.  
18  
19 Q. Fair enough. Could I please go to MSC.5003.0001.7170.  
20 I said "you" but, in fairness to you, you can see there  
21 it's addressed both to you and to Mr Essing?  
22 A. I'm sorry, I can't recall --  
23  
24 Q. You don't recall receiving this email?  
25 A. -- receiving this email.  
26  
27 Q. No, that's all right. That's fine. Can you see there  
28 in - I don't want to read the whole thing, but can you just  
29 read the first paragraph to yourself where he says, "My  
30 wife and I are concerned"?  
31 A. You would like me to read it?  
32  
33 Q. Just read it to yourself.  
34 A. Okay.  
35  
36 Q. Then can you see towards the end of the email there's  
37 a sentence - a paragraph, rather, that starts, "Hopefully  
38 works will start," right there where the red dot is?  
39 A. Yes.  
40  
41 Q. Thank you. "Hopefully works will start on the spill  
42 in the near future." Mr Wells refers to the landslide  
43 throughout this email as a land spill or a spill, and he  
44 says that, "Hopefully works will start on the spill in the  
45 near future." As you sit there now, do you know what works  
46 he's talking about there?  
47 A. No, I don't know if that refers to works to the

1 landslip-affected area of 10-12 View Point Road or --

2

3 Q. Can you see that further on in the sentence he says,  
4 "But in the meantime whilst the plan is being critiqued"?

5 A. Yes.

6

7 Q. Do you think there he's speaking of perhaps a proposal  
8 that Mr Borghesi has made that you've asked Stantec to peer  
9 review?

10 A. Yes, possibly.

11

12 Q. Is there anything else that you can think of that he  
13 might be referring to? I'm not sure that is what he is  
14 referring to. I'm interested in what you think.

15 A. All I can think of is the works that Mr Borghesi was  
16 proposing to do.

17

18 Q. I see. He then says, "Would it be possible for the  
19 shire to review the drainage system and make any necessary  
20 improvements, thus ensuring that the drainage  
21 infrastructure is ready and up for job when the works  
22 begin, this would give us some reassurance that another  
23 major downfall isn't going to result in another spill." Do  
24 you see that?

25 A. Yes.

26

27 Q. So they're here concerned that further rain might put  
28 their property at risk; is that what you understand that to  
29 be?

30 A. I'm not sure. I'm not - because I don't recall ever  
31 receiving this email, I'm - yes, I don't want to speculate  
32 to what it means sitting here.

33

34 Q. But the natural meaning of "this would give us some  
35 reassurance that another major downfall isn't going to  
36 result in another spill" would seem to be a concern that  
37 another rainfall event might cause a further landslide; do  
38 you accept that?

39 A. Yes, but I'm not sure what area they're referring to.

40

41 Q. Yes, although it's likely they're concerned with the  
42 area that affects them, which is 3 Penny Lane; do you think  
43 that --

44 A. That's a fair assumption.

45

46 Q. Do you know if the shire reviewed the drainage system,  
47 as was requested by the Wells?



1 A. I'm not sure. I don't know.  
2  
3 Q. Do you know if the shire considered whether the repair  
4 of the drainage system was an important step to preventing  
5 or minimising the risk of further landslide in the vicinity  
6 of 10-12 View Point Road?  
7 A. I don't know.  
8  
9 Q. And, just to be clear about this, you don't have any  
10 recollection of receiving this email?  
11 A. I don't, no.  
12  
13 Q. And do you also have no recollection of whether or not  
14 you took any action in connection with the request to  
15 review and make any necessary improvements of the drainage  
16 system?  
17 A. I recall receiving some emails. I can't recall who  
18 sent the email to me raising concerns about the drainage.  
19 Certainly Mr Borghesi raised that with me, and I then  
20 forwarded it on to other people within the shire.  
21  
22 Q. Yes, I was about to say because you wouldn't be the  
23 person who had responsibility for the review of a drainage  
24 system, would you?  
25 A. No. No, that's outside --  
26  
27 Q. So it's likely that to the extent you were going to  
28 respond to this you would have responded to it by sending  
29 it on to somebody else; is that fair?  
30 A. That's right, and then writing back to the customer to  
31 say, "I've forwarded your email to such and such  
32 department."  
33  
34 Q. And you know and have given evidence to the effect  
35 that in May 2023 the shire did undertake drainage works on  
36 View Point Road?  
37 A. Yes.  
38  
39 Q. And do you have any recollection of the history that  
40 went into those works; that is, do you know if they were  
41 scheduled at the time?  
42 A. No, I don't know. I found out - I think Mr Borghesi  
43 told me that there was works happening. I had --  
44  
45 Q. I see.  
46 A. I had no idea.  
47

1 Q. Thank you. Do you recall that Mr Borghesi sent you an  
2 email in May 2023? You have referred to it in your  
3 statement, and I'll bring it up for you. It's  
4 MSC.5005.001.4483. This might be what you're referring to  
5 when you say Mr Borghesi told you. It might be this email.  
6 It's MSC.5005.0011.4483. Do you see there, the bottom of  
7 the page, it's from Mr Borghesi to you? The date's cut  
8 off, but it's 11 May 2023?

9 A. Yes.

10  
11 Q. "The council drainage excavation work in View Point  
12 Road has uncovered a large void under the kerb and a  
13 channel that has been directing a continuous flow of water  
14 down View Point Road to the cliff face seeps, which is  
15 exactly where the landslip occurred. These seeps were a  
16 contributing factor to the landslip. Refer to the  
17 geotechnical reports. It is now clear the cracked kerb and  
18 channel coupled with the continuous flow of water has been  
19 a key contributor to the landslip of November 2022"; do you  
20 see that?

21 A. Yes.

22  
23 Q. And you recall receiving this email?

24 A. I do, yes.

25  
26 Q. Okay. And you've referred to it in your witness  
27 statement, and you've responded promptly or within a week  
28 to Mr Borghesi informing him that you have forwarded it to  
29 the council's infrastructure and engineering departments.  
30 And do you recall who you forwarded it to?

31 A. Sorry, I can't recall.

32  
33 Q. You didn't have any particular responsibility for  
34 investigation into the cause of the landslide, did you?

35 A. No.

36  
37 Q. All right. So this was an email that, though directed  
38 to you, was not really within your area of responsibility?

39 A. No. I guess I was Mr Borghesi's main point of contact  
40 at the council because I had been dealing with him on such  
41 a frequent basis.

42  
43 Q. Did you understand that the identification of a large  
44 void could be particularly significant?

45 A. I didn't know. I'm not a geotechnical engineer, so  
46 I don't know how something like that would affect.

47 I didn't know where it was from this email.

1  
2 Q. Do you recall whether you received any further  
3 information from the infrastructure and engineering  
4 department after you forwarded this to them?  
5 A. I can't recall. Sorry, I can't recall.  
6  
7 Q. At paragraph 24(b) of your statement you say that  
8 Mr Borghesi's email was considered within the shire; do you  
9 recall saying that?  
10 A. Yes.  
11  
12 Q. Who considered it?  
13 A. I can't recall who considered it.  
14  
15 Q. Do you know that it was considered or are you assuming  
16 that it would have been considered because you forwarded it  
17 to somebody?  
18 A. I received an email at some point in time after  
19 enquiring about the responsibility of who is to fix for it,  
20 and I was advised that the responsibility lies on  
21 Mr Borghesi, so - yes, so I guess that informed me that it  
22 was --  
23  
24 Q. Let me make sure that I understand that. You have a  
25 recollection that somebody within the council at some point  
26 advised you by email about --  
27 A. Not about the kerb and channel.  
28  
29 Q. I see.  
30 A. I guess what I'm trying to say is in this email it  
31 mentions the responsibility lies with council, so, yes,  
32 that's what I enquired about.  
33  
34 Q. Right.  
35 A. To know, "Where are we going from here? Am  
36 I continuing to down the notice and order path, requesting  
37 that action be taken by Mr Borghesi, or is there some other  
38 type of solution here?"  
39  
40 Q. Do you know whether somebody within the council  
41 considered the relevance of what Mr Borghesi described as  
42 the large void under the kerb and the channel that's been  
43 directing a continuous flow of water to the cliff face, or  
44 is that just something you're not aware of?  
45 A. In my statement I write that the report from PSM --  
46  
47 Q. Yes.

1 A. -- that was submitted, so that may help me in  
2 answering the question.  
3  
4 Q. Thank you. So that was my next question, is whether  
5 here there's any differentiation between the council and  
6 Mr Pope, because Mr Pope certainly did consider these  
7 voids. Are you referring to Mr Pope when you say the  
8 council considered them, or are you referring to somebody  
9 else within the council?  
10 A. I'm referring to Mr Pope.  
11  
12 Q. Okay.  
13 A. Yes.  
14  
15 Q. Thank you.  
16 A. I guess relying on an expert such as Mr Pope.  
17  
18 Q. I see. Do you recall that Mr Pope's report is dated  
19 11 June 2024?  
20 A. If you could bring up the report, please?  
21  
22 Q. I can. It's MSC.5000.0001.0639. Would you like me to  
23 show you some further pages of that report?  
24 A. Yes.  
25  
26 Q. All right.  
27 A. If it's the report I'm thinking of, could you please  
28 go to page 27, I believe?  
29  
30 Q. Very impressive. Is that the page you're --  
31 A. Yes, that's the report I'm thinking about. Yes,  
32 I wasn't given a copy of this report. It's only in the  
33 preparation of my witness statement that I had been shown a  
34 copy of this.  
35  
36 Q. You anticipated my question. Thank you. So you only  
37 saw this in preparing your witness statement?  
38 A. That's right, yes.  
39  
40 Q. And you're not aware, are you, of any other  
41 consideration being given by somebody within the council to  
42 the matters raised in Mr Borghesi's email to you?  
43 A. I don't - I don't know.  
44  
45 Q. And you know that this report is more than 12 months  
46 after Mr Borghesi's email to you?  
47 A. Yes.

1  
2 Q. Thank you. I think the next document in the sequence  
3 is MSC.5002.0001.0898. This is a notice that you issued to  
4 the Borghesis requiring them to show cause. If we could go  
5 to 0900, please. Can you see there at the top of the page  
6 "show cause why you should not be required to carry out the  
7 work identified in this notice in relation to the land,  
8 namely"?

9 A. Yes.

10  
11 Q. And there the work is set out as "undertaking  
12 stabilisation work"?

13 A. Yes.

14  
15 Q. This is a bit like the other notices, isn't it? Quite  
16 what the stabilisation work isn't identified in the notice?

17 A. Sorry, could you repeat that?

18  
19 Q. The stabilisation work that's required by the notice  
20 isn't identified in the notice itself?

21 A. It's not. We had issued - I had issued an emergency  
22 order and a building order for minor work prior to issuing  
23 this notice. I guess the scope of what was proposed had  
24 changed over time. It started off as Mr Borghesi proposing  
25 to put retaining walls in up the slope, and that was,  
26 I guess, the first proposal that I saw. Different ideas  
27 were floated around or discussed. So the purposes of not  
28 really - the purpose of keeping it broad was to allow some  
29 flexibility in the design.

30  
31 Q. And, in fairness to you, you were in fairly regular  
32 contact with Mr Borghesi in this period?

33 A. I was, yes, up until a certain point around the time  
34 of the Building Appeals Board hearing, where the matters  
35 were - I guess I took a step back because they were being  
36 handled by our legal representatives.

37  
38 Q. This is the point where - this is when it got to the  
39 point that Mr Borghesi commenced a proceeding in the  
40 Building Appeals Board challenging the validity of a notice  
41 you had issued him?

42 A. Yes.

43  
44 Q. Could I have MSC.5002.0001.1567, please. This is the  
45 4 April building order that you issued?

46 A. Yes.

1 Q. By this order you ordered the Borghesis to carry out  
2 stabilisation work to the landslip-affected land in  
3 accordance with geotechnical recommendations that are  
4 structurally engineered designed after obtaining relevant  
5 building approvals; do you recall that?

6 A. I do. Could I please see page 2 to this?

7  
8 Q. Yes.

9 A. Thank you.

10

11 Q. Is that the page you're after?

12 A. Yes.

13

14 Q. This was due by 3 June 2024?

15 A. Yes.

16

17 Q. And you were aware that non-compliance with an order  
18 of this type carries serious consequences?

19 A. Yes.

20

21 Q. Including a very significant fine?

22 A. Yes.

23

24 Q. And, given that, it's important, isn't it, that what  
25 is required by these orders is very clear?

26 A. I accept that, yes.

27

28 Q. Is that something that you have in mind when you're  
29 drafting an order like this?

30 A. Generally, yes. It depends what it's for. A lot of  
31 the work that we do is - relates to illegal building works.  
32 That's predominantly what our enforcement is for. In this  
33 particular case I would say that, as I was saying before,  
34 I didn't want - at the time I didn't want to make it too  
35 restrictive on the things that they needed to do. I didn't  
36 want to mirror what I had put in the emergency order  
37 because - in here I've asked for planning approvals to be  
38 submitted, and as part of the planning approval process the  
39 design would be peer reviewed, there would be conditions,  
40 and by "review" I mean reviewed by council's development  
41 engineering team, who are engineers, structural engineers,  
42 which have a better understanding of design.

43

44 Q. At the time you issued this notice it's right, isn't  
45 it, that the shire didn't yet have an opinion from Mr Pope  
46 as to the definitive cause of the November 2022 landslide?

47 A. I was not aware of that, no.

1  
2 Q. I see. And, given that this order is in effect  
3 requiring the Borghesis to undertake what presumably are  
4 quite expensive works, did you need to be aware of whether  
5 or not they had caused - they had been responsible for the  
6 landslide in any way, or is that not a relevant  
7 consideration to you in this process?

8 A. I would say that I did make enquiries as to the  
9 responsibility and the costs, specifically around who pays  
10 for it, and I was advised that the shire holds  
11 Mr Borghesi - or the Borghesis responsible for the work.  
12 Also, a notice and an order can be appealed at any time  
13 within a timeframe. So there is that appeal option there.  
14 If somebody does not agree with the notice or an order  
15 that's been issued by council, they can appeal it, and  
16 that's what happened in --

17  
18 Q. That in fact happened here?

19 A. That in fact happened, yes. However, I - yes, I -  
20 they challenged it on an issue that I didn't think was  
21 going to be challenged at the time of writing this.

22  
23 Q. I see. But it was challenged, and the result of the  
24 challenge was that the Building Appeals Board found the  
25 notice to be invalid?

26 A. Yes.

27  
28 Q. I just want to ask you - I see the time, Madam Chair.  
29 I've probably only got three minutes of questioning left.  
30 Thank you. I just want to ask you a couple of questions  
31 about the period before the 2025 landslide?

32 A. Yes.

33  
34 Q. At paragraph 30 of your statement you say that at no  
35 stage between the November 2022 landslide and the first  
36 2025 landslide were you aware that there was a risk of a  
37 further landslide occurring at the specific location on  
38 10-12 View Point Road or of the magnitude of the McCrae  
39 landslide?

40 A. Yes.

41  
42 Q. Do you recall saying that? Is the reason for that  
43 because the shire didn't commission or undertake any risk  
44 assessments to determine the likelihood and severity of a  
45 landslide in that area?

46 A. Going back to the Stantec report, that's what I relied  
47 on, and the conclusions of that report were that the risk

1 was upslope of 2 and unit 3/613 Point Nepean Road. So in  
2 my opinion it was after reviewing that information it was  
3 confined to that area.  
4

5 Q. And I want to be fair to you, Mr Flores, you weren't  
6 necessarily given reports from Mr Pope at the time; is that  
7 right?

8 A. It - you'd need to show me the report for me to see.  
9 An example of that would be the one that we just spoke  
10 about and --  
11

12 Q. That you had seen for the purpose of preparing a  
13 witness statement --

14 A. That I'd seen for - yes.  
15

16 Q. All right. Mr David Simon in evidence that has gone  
17 to this inquiry said that, to the best of his knowledge and  
18 understanding, in the period that he's been with the shire  
19 the shire has not undertaken any risk assessments to  
20 determine the likelihood and severity of landslides and  
21 landslips in the McCrae area. That was Mr Simon's  
22 evidence.

23 A. Okay.  
24

25 Q. Putting aside the Stantec report that we just talked  
26 about then, are you aware of any reports of that nature?

27 A. No. No.  
28

29 Q. And then on 7 January, that's two days after the 2025  
30 landslide, you undertook an inspection at the landslide  
31 site; is that right?

32 A. Yes, on the 7th I attended site with a colleague; yes.  
33

34 Q. Who was that colleague?

35 A. Mr Jimmy - James Jones.  
36

37 Q. Is he also a surveyor?

38 A. He's an inspector.  
39

40 Q. Thank you. An inspector being a more junior level of  
41 building surveyor; is that right?

42 A. I don't think Jimmy would like the word "junior", but  
43 yes. A different type of qualification.  
44

45 Q. I see. Thank you. And when you undertook that site  
46 visit you observed water flowing out of the escarpment?

47 A. Yes.



1  
2 Q. And you could see that the amount of water had  
3 possibly increased at the base; do you recall making that  
4 observation?  
5 A. On the 7th? That was my first time visiting the site.  
6  
7 Q. I see. When you saw that there was water flowing out  
8 of the escarpment was that a cause of concern for you?  
9 A. Yes, I mean more so the amount of debris that had  
10 impacted the house. That was quite confronting and --  
11  
12 Q. The amount of debris was confronting?  
13 A. Yes.  
14  
15 Q. Yes. But, sticking with the water at the moment, when  
16 you saw that water was it any part of your responsibility,  
17 for example, to consider whether or not diversions should  
18 be in place to try and divert that water, or is that just  
19 outside of your area of responsibility?  
20 A. It's not something I considered. I would generally  
21 seek to obtain the advice of someone who's suitably  
22 qualified, like a geotechnical engineer, to advise on those  
23 matters.  
24  
25 Q. Do you remember taking that up with anybody?  
26 A. I didn't, no, because the investigation was being led  
27 by the MBS, Matt Glover at the time. So I had limited  
28 involvement. Just to give you a little bit of context,  
29 I was on site because my colleague, Jimmy Jones, said he  
30 was going out on site to do an inspection. I said, "I'll  
31 come with you because I don't want you to go by  
32 yourself" --  
33  
34 Q. I see. That was the reason that you were --  
35 A. That was the reason I was there, yes.  
36  
37 Q. I see. Did anyone ever raise with you the concept of  
38 inserting spear pumps to divert water? Is that something  
39 you're familiar with?  
40 A. Mr Borghesi may have raised that at some point in  
41 time.  
42  
43 Q. And if Mr Borghesi raised that with you is that a  
44 matter that you would have passed on to somebody else, or  
45 would that be something within your own area of  
46 responsibility?  
47 A. I would have passed it on possibly to Mr Glover. I'd

1 have to check my emails because it was during January,  
2 I was on leave, kids' holidays, so there's - there may have  
3 been a text or something like that from Mr Borghesi. I'm  
4 not too sure.

5

6 Q. I see.

7 A. Which I didn't find until after the second slip in  
8 January.

9

10 Q. Thank you. Mr Flores, just finally, I didn't ask you  
11 to sign your witness statement when you first got into the  
12 witness box. You've actually provided a signed copy  
13 already. Do you have a recollection of signing this?

14 A. Yes.

15

16 Q. You signed it on 22 May 2025?

17 A. Yes.

18

19 Q. And as you sit there today is the information that  
20 you've set out in this witness statement still true and  
21 correct?

22 A. Yes.

23

24 Q. All right. Well, I'll tender that witness statement  
25 and the exhibits thereto, thank you, Madam Chair.

26

27 CHAIRPERSON: (Inaudible).

28

29 MR COSTELLO: Thank you. Madam Chair, I have no further  
30 questions for Mr Flores.

31

32 CHAIRPERSON: Thank you. Mr Flores, I think you said  
33 prior to issuing this building order that's on the screen  
34 in front of you --

35 A. Yes.

36

37 CHAIRPERSON: -- that you asked someone whether it was  
38 Mr Borghesi's responsibility to undertake stabilisation  
39 works?

40 A. Yes.

41

42 CHAIRPERSON: Is that what you said?

43 A. Yes.

44

45 CHAIRPERSON: Yes. Who did you ask?

46 A. It was I think somebody within the legal department.  
47 I believe - I can't remember the person's name.

1  
2 CHAIRPERSON: Within the council's legal department?  
3 A. Yes.  
4  
5 CHAIRPERSON: So you contacted the council's legal  
6 department to get advice --  
7 A. Yes.  
8  
9 CHAIRPERSON: -- prior to issuing the building order?  
10 A. Yes, to see if the position had changed or --  
11  
12 CHAIRPERSON: Thank you. Do you have any questions?  
13  
14 MS FOLEY: Chair, I have a small number of questions that  
15 I run past my learned friend.  
16  
17 CHAIRPERSON: Yes.  
18  
19 <EXAMINED BY MS FOLEY:  
20  
21 MS FOLEY: Mr Flores, you were asked some questions by  
22 Mr Costello about emergency orders that you had issued?  
23 A. Yes.  
24  
25 Q. And you were asked some questions about the timeframes  
26 for compliance in those emergency orders?  
27 A. Yes.  
28  
29 Q. Do you recall those questions?  
30 A. I do, yes.  
31  
32 Q. And you were asked some questions about whether those  
33 timeframes were reasonable?  
34 A. Yes.  
35  
36 Q. How do you decide on the timeframes that need to be  
37 included in those emergency orders?  
38 A. Generally training - through experience I've been  
39 advised that if I was to issue an emergency order you -  
40 that I should try and limit the amount of time that I put  
41 on the order, whether it's seven days, 14 days; anything  
42 further from that may be considered issuing some other type  
43 of enforcement.  
44  
45 Q. And is it simply a matter that you understand is  
46 within your discretion or are there prescriptions or other  
47 guidelines that you follow in making your decisions?

1 A. I don't know if there's guidelines on these things.  
2 It's something that I guess I've learned over time.

3  
4 Q. The approach that you followed in relation to these  
5 emergency orders, is that consistent with the approach you  
6 ordinarily follow?

7 A. Yes, in terms of timing, yes.

8  
9 MS FOLEY: No further questions.

10  
11 CHAIRPERSON: Any other questions?

12  
13 MR COSTELLO: Madam Chair, there is one document that  
14 I took Mr Flores to that wasn't in his witness statement  
15 and I should tender. It's MSC.5003.0001.7170. If this  
16 could be brought up. It's the email from Mr Wells to  
17 Mr Essing and Mr Flores dated 17 February 2023. If I could  
18 tender that, please.

19  
20 CHAIRPERSON: That email will be exhibit CA33.

21  
22 **EXHIBIT #CA33 EMAIL FROM MR WELLS TO MR ESSING AND**  
23 **MR FLORES DATED 17 FEBRUARY 2023**

24  
25 MR COSTELLO: Thank you, Madam Chair.

26  
27 CHAIRPERSON: Mr Flores, your evidence is now complete.  
28 Thank you for coming to assist the inquiry.

29 A. Thank you.

30  
31 **<THE WITNESS WITHDREW**

32  
33 MR COSTELLO: Madam Chair, it may be famous last words,  
34 but the last witness will be quick. Would you like to take  
35 the afternoon break now?

36  
37 CHAIRPERSON: Let's do it now, and we'll resume at 3.30.

38  
39 MR COSTELLO: Thank you.

40  
41 CHAIRPERSON: Thank you.

42  
43 **SHORT ADJOURNMENT**

44  
45 CHAIRPERSON: Mr Costello.

46  
47 MR COSTELLO: Thank you, Madam Chair. The next witness is

1 Ms Barlow. Before I call her, there's just one matter that  
2 my learned friend Ms Foley would seek to address.

3  
4 CHAIRPERSON: Yes.

5  
6 MS FOLEY: Chair, Ms Barlow's statement in paragraphs 25  
7 to 29 address some matters in relation to which the State  
8 has raised a question about the application of  
9 parliamentary privilege. In order to avoid an objections  
10 process and in order to avoid you as chair needing to rule  
11 on those complex matters, the shire has decided not to  
12 press paragraphs 25 to 29 of Ms Barlow's statement, and  
13 I understand my learned friend Mr Costello will deal with  
14 that when Ms Barlow is in the witness box. And I should  
15 have mentioned earlier today that for Ms Barlow's evidence  
16 I have Mr Viney appearing with me, and for Mr Flores'  
17 evidence I had Ms Bateman appearing with me.

18  
19 CHAIRPERSON: Mr Costello, I assume that you're content  
20 with those paragraphs not being read?

21  
22 MR COSTELLO: Yes, I am, thank you, Madam Chair. We  
23 discussed it over the lunch break, and I'll deal with it  
24 now. If I could call Ms Barlow, please.

25  
26 <KATANYA BARLOW, affirmed:

27  
28 <EXAMINED BY MR COSTELLO:

29  
30 MR COSTELLO: Ms Barlow, could state your full name,  
31 please?

32 A. Katanya Barlow.

33  
34 Q. And your current occupation?

35 A. Is manager of strategic and infrastructure planning.

36  
37 Q. And your business address?

38 A. Is 90 Besgrove Street in Rosebud.

39  
40 Q. Okay. Ms Barlow, this will be quite quick. You said  
41 you're the manager, strategic and infrastructure planning;  
42 is that right?

43 A. That's right.

44  
45 Q. And where within the directorate structure of the  
46 council does that sit?

47 A. In planning and environment directorate.

1  
2 Q. And who's in charge of that directorate?  
3 A. David Simon.  
4  
5 Q. Thank you. Now, Ms Barlow, you've given evidence  
6 about two matters. Do you have a copy of your witness  
7 statement there?  
8 A. No.  
9  
10 Q. I'll have it handed to you. You've made a witness  
11 statement dated 6 June 2025 that you've got in front of you  
12 there?  
13 A. Yes.  
14  
15 Q. You've heard what Ms Foley has just said about certain  
16 paragraphs in that witness statement. Do you have a pen  
17 with you?  
18 A. I do.  
19  
20 Q. Could I ask, first, that you go to page 8, paragraph  
21 25?  
22 A. Yes.  
23  
24 Q. Could I ask that you draw a line through paragraph  
25 25 --  
26 A. M'hmm.  
27  
28 Q. -- 26, 27, 28 and 29. If I just ask you to sign on  
29 the side of each page where you've drawn a line?  
30 A. M'hmm.  
31  
32 Q. The effect of that line, Ms Barlow, is you're not  
33 giving the evidence that you've set out there. Save for  
34 those paragraphs, is the evidence set out in that witness  
35 statement true and correct?  
36 A. Yes.  
37  
38 Q. All right. Could I ask you then to sign and date it  
39 on the final page, page 22. Thank you. And, Madam Chair,  
40 I tender that witness statement and the exhibits thereto  
41 save for the document referred to in paragraph 25.  
42  
43 CHAIRPERSON: The statement of Katanya Barlow with  
44 paragraphs 25 through to 29 deleted and without exhibit --  
45  
46 MR COSTELLO: It doesn't have a number. It's  
47 MSC.5057.0001.0361.

1  
2 CHAIRPERSON: And without that document included, is  
3 exhibit CA34.  
4

5 **EXHIBIT #CA34 STATEMENT OF KATANYA BARLOW WITH PARAGRAPHS**  
6 **25 THROUGH TO 29 DELETED AND WITHOUT THE EXHIBIT REFERRED**  
7 **TO IN PARAGRAPH 25, MSC.5057.0001.0361.**  
8

9 MR COSTELLO: And, Madam Chair, I've explained to the  
10 solicitors assisting that those paragraphs will need to be  
11 redacted from the document that is made public and the  
12 exhibit excised. So that might just take a little while to  
13 occur.  
14

15 Ms Barlow, you've given evidence on two principal  
16 topics. The first is really an elaboration on some  
17 evidence originally given by Mr Oz in his witness statement  
18 that deals with in large part statewide provisions and  
19 bushfire planning controls, and that evidence has been very  
20 useful and is being considered in the course of the writing  
21 of the report. I don't intend to ask you any questions  
22 about that today.  
23

24 I want to focus instead on what was question 4 to the  
25 notice that you responded to, which concerns the process  
26 for the introduction of an interim erosion management  
27 overlay. Before we get to the substance of that, can  
28 I just situate erosion management overlays within your  
29 work. Do you have any particular responsibility for  
30 erosion management overlays in your role, or is it just an  
31 aspect of the work of the planning department that is dealt  
32 with in the course of ordinary work by everybody in that  
33 department?

34 A. So the strategic planning team is within my remit, and  
35 they undertake planning scheme amendments. So they would  
36 be responsible for the planning scheme amendment to  
37 introduce a new erosion management overlay.  
38

39 Q. I see. And they would equally be responsible for a  
40 planning scheme amendment for any other overlay?

41 A. Yes.  
42

43 Q. I see. Thank you. Before we get to the idea of an  
44 interim EMO can I just understand there's a large number of  
45 overlays available within the planning system. Is an  
46 erosion management overlay at the more complex end of  
47 overlays in terms of what's required in order to put one on

1 or is it a fairly standard --

2 A. I wouldn't say it's fairly standard. It requires the  
3 same strategic evidence base that any other overlay would  
4 require.

5

6 Q. I see. Are the timelines that are involved in having  
7 an erosion management overlay - I'm not talking about an  
8 interim one now but a final one - imposed, are they similar  
9 sorts of timeframes for other overlays?

10 A. Depending on what the overlay is. So, for example, if  
11 you had an overlay that wasn't particularly controversial  
12 it could happen more quickly, whereas if you had something  
13 which is of high interest to the public and there's many  
14 submissions, that could take longer.

15

16 Q. I see. So part of the timeframe involved in imposing  
17 an overlay is community consultation and the requirement to  
18 give procedural fairness to people by properly considering  
19 their submissions; is that right?

20 A. Yes. Correct.

21

22 Q. I see. Thank you. Now, somebody uneducated in the  
23 Victorian planning system might have thought that the  
24 application of an interim or emergency erosion management  
25 overlay in circumstances that obtain in McCrae, for  
26 example, where there have been two landslides in relatively  
27 close proximity, would be something that could be done  
28 expeditiously, but it's made quite clear from your evidence  
29 that that's not correct; do you accept that?

30 A. I do accept that.

31

32 Q. All right. I'm going to ask you to explain the  
33 process to the chair, but let me guide you through it a  
34 little. In terms of the application of an interim EMO  
35 there are, you've explained, two paths by which an interim  
36 EMO can be imposed; that's correct?

37 A. That's correct.

38

39 Q. And the two paths depend upon who is the relevant  
40 planning authority?

41 A. Correct.

42

43 Q. And there's two possibilities in that regard. The  
44 first is the shire is the planning authority; is that  
45 correct?

46 A. Correct.

47



1 Q. And the second is that the minister is the planning  
2 authority?  
3 A. Correct.  
4  
5 Q. And what determines whether the shire's the planning  
6 authority or the minister's the planning authority?  
7 A. It's fundamentally up to the Minister for Planning.  
8  
9 Q. I see. So the minister can elect to be the authority?  
10 A. She can.  
11  
12 Q. And she can also elect not to be the authority?  
13 A. She can.  
14  
15 Q. Which would require the council to be the authority?  
16 A. She can.  
17  
18 Q. I see. So a necessary first step in the process is  
19 determining who the authority is; is that right?  
20 A. Yes.  
21  
22 Q. I see. And so how's that done in a practical sense?  
23 A. So normally the planning authority would be the  
24 council for most normal amendments. But, if there was an  
25 amendment where council would like the minister to be the  
26 planning authority, the council would request the minister  
27 to be the planning authority.  
28  
29 Q. I see. And is that something that is done from time  
30 to time by the council, your council?  
31 A. Occasionally, yes.  
32  
33 Q. Has that ever been done in connection with an EMO?  
34 A. Not that I'm aware of.  
35  
36 Q. All right. Now, I want to go through the process on  
37 the two pathways, but in general terms to set the scene in  
38 the sense of timing do you consider that one pathway's  
39 quicker than the other?  
40 A. If the Minister for Planning is the planning  
41 authority, particularly if she chooses to do it under  
42 what's called 20 part 4, where she chooses to not do the  
43 public exhibition part of the process, then that's much  
44 quicker.  
45  
46 Q. All right. And so we'll come to the detail of this,  
47 but the reason it's quicker is that if the minister's the

1 planning authority the minister has the ability to exempt  
2 herself from parts of the process that the council would  
3 otherwise be required to engage in; is that the general  
4 sense of it?

5 A. That's correct.

6  
7 Q. But at the other end of the spectrum is that it would  
8 be for the minister to ultimately make a determination and  
9 there are no relevant timeframes that would constrain the  
10 minister? That is the minister could take as long as she  
11 likes in determining whether or not to make the interim  
12 EMO; is that right?

13 A. That's correct.

14  
15 Q. I see. So it's open-ended as to time, but if the  
16 minister was minded to do it quickly the minister could do  
17 it more quickly?

18 A. Yes.

19  
20 Q. And here more quickly means what? More quickly than  
21 how the council could do it?

22 A. Correct.

23  
24 Q. And what's the fastest time - the fastest realistic  
25 time that the council, if it was the planning authority,  
26 could impose an interim emergency management overlay?

27 A. I'd say based on experience 18 months to two years.

28  
29 Q. I see. And the 18 months to two years, is that  
30 assuming relevant mapping's already been done, or does that  
31 include doing the mapping?

32 A. No, that's assuming the relevant mapping's already  
33 been done.

34  
35 Q. If the relevant mapping's not already been done, what  
36 sort of timeline are we looking at?

37 A. To update the mapping, that's around a two-year  
38 process, and then another 18 months to two years minimum  
39 for the planning scheme amendment.

40  
41 Q. And the updated mapping's also required on the second  
42 pathway, if the minister is the planning authority; is that  
43 right?

44 A. It is, to note, though, for the interim overlay we  
45 would be looking to use existing 2012 Cardno mapping, for  
46 the interim overlay, not for the permanent overlay.

1 Q. I see. So taking a step towards the real world rather  
2 than dealing with it in a hypothetical level, if there was  
3 to be an interim EMO applied here in respect of the McCrae  
4 area that could be done based on the current mapping?  
5 A. The 2012 Cardno mapping, yes.  
6  
7 Q. I see. And so then the real timeframe is 18 months or  
8 more if the council does the process?  
9 A. Correct.  
10  
11 Q. Is that right? And are you able to estimate in terms  
12 of the minister?  
13 A. It's ultimately up to the minister. We'd anticipate  
14 four to six months, but that is just a guess.  
15  
16 Q. Four to six months would be the quickest it could be,  
17 and it could be longer than that; is that fair?  
18 A. It is an absolute guess because it's up to the  
19 minister.  
20  
21 Q. Yes, but in terms of the lower bound, there's still  
22 steps that need to be complied with, so it can't be done in  
23 two weeks?  
24 A. I mean, fundamentally that's up to the minister. But  
25 it would be unusual.  
26  
27 Q. Is there anything that would actually prevent it  
28 occurring within two weeks if the minister decided? Are  
29 there steps, for example, that need to be conducted that it  
30 just couldn't be done in that sort of a timeframe?  
31 A. Well, the minister would need to assess the amendment  
32 and determine, I guess, one, whether she wants to be the  
33 planning authority, and then assess the amendment  
34 documentation and make a decision. So it's - I guess it's  
35 up to the minister in terms of how long that takes.  
36  
37 Q. What's the quickest you've ever seen a decision from  
38 the minister electing to be the planning authority?  
39 A. In terms of our planning scheme amendments, I'd be  
40 guessing, I'd say probably six months plus.  
41  
42 Q. Thank you. Now, I've diverted you towards the end  
43 rather than starting at the beginning. So let's go down  
44 the two pathways. The first is the shire's the planning  
45 authority. Could you just explain to the chair what the  
46 steps are in the scheme to achieve an interim EMO if you're  
47 the planning authority?

1 A. So you need to prepare the documentation and then  
2 submit a request to the Minister for Planning for  
3 authorisation to prepare the amendment. The minister then  
4 assesses all of that documentation and makes a decision  
5 whether or not to authorise. Assuming council is  
6 authorised to prepare the amendment, then we take public  
7 exhibition for a minimum of four weeks. Then we review all  
8 of the submissions. Assuming there are submissions that  
9 can't be resolved, then we go to a planning panel. The  
10 planning panel then reviews all of the submissions and  
11 makes recommendations to council. Council then considers  
12 those recommendations and determines what to do with them  
13 and whether to make changes as recommended - the  
14 recommendations or not, and whether or not to adopt the  
15 amendment. Assuming council then adopts the amendment,  
16 then that goes to the Minister for Planning for approval.  
17 One she approves it, then it gets gazetted and becomes part  
18 of the planning scheme.

19  
20 Q. Has the shire ever imposed an interim EMO?

21 A. Not that I'm aware of.

22  
23 Q. Okay. And you said before I think that an interim EMO  
24 could at least theoretically be imposed based on the 2012  
25 Cardno mapping?

26 A. Yes.

27  
28 Q. Why is it that new mapping wouldn't be necessary?

29 A. Ideally new mapping is required because that is 2012  
30 data that needs to be verified. But for an interim overlay  
31 which is effectively put in place to - as a stop gap  
32 measure between the time for the mapping - updated mapping  
33 to occur, that data is sufficient.

34  
35 Q. I see. And, before we come to the second path, on the  
36 question of the effect of an interim EMO as opposed to a  
37 final EMO does an interim EMO have some sort of more  
38 limited lifespan?

39 A. They usually have an expiry date.

40  
41 Q. That's a date imposed by the minister?

42 A. Yes.

43  
44 Q. I see. And, other than that expiry date, is there any  
45 difference between an interim EMO and a final EMO?

46 A. No.

1 Q. I see. To return then to the mapping, the 2012 Cardno  
2 mapping could be used for the purpose of imposing an  
3 interim EMO here and at least theoretically the interim EMO  
4 could remain in place until such time as the updated  
5 mapping's done and the final process is complete?  
6 A. That's correct.  
7  
8 Q. Although the updated mapping and the full process  
9 would be a matter of years?  
10 A. Correct.  
11  
12 Q. But an interim EMO could remain in place for a matter  
13 of years?  
14 A. Correct.  
15  
16 Q. I see. Thank you. Can we talk then of the - well,  
17 no, before we go to the second pathway, on the assumption  
18 that the existing Cardno mapping was being used, what's the  
19 longest part of the process if the council's the planning  
20 authority? What is it that takes the - what step takes the  
21 longest?  
22 A. It really depends. Authorisation can take an amount  
23 of time. That's, I guess, up to the Minister for Planning,  
24 how long that takes.  
25  
26 Q. Authorisation in this context means authorisation from  
27 the minister --  
28 A. Yes, to prepare the amendment. Yes. So that can be  
29 short or that can be a long amount of time. The other  
30 lengthy part is the consultation and then consideration of  
31 submissions, and then the planning panel obviously as part  
32 of that.  
33  
34 Q. This council has been through the EMO process a number  
35 of times?  
36 A. Yes.  
37  
38 Q. Have you been employed at the council when EMO  
39 processes have been undertaken?  
40 A. I have not been.  
41  
42 Q. I see. Have you been employed at other councils when  
43 EMO processes have been undertaken?  
44 A. I have not been.  
45  
46 Q. Do you have any understanding from others within the  
47 council with regard to prior EMO processes whether they

1 tend to generate a large amount of community response and  
2 submission?  
3 A. I don't from other people. I am assuming that they  
4 would.  
5  
6 Q. I see. There was an EMO - I think it's EMO6 - imposed  
7 relatively recently at the - by the shire.  
8 A. Correct.  
9  
10 Q. You weren't there at that time?  
11 A. No, sorry, I was there for that one. No, you're  
12 right. Yes.  
13  
14 Q. But you weren't involved in it; is that right?  
15 A. I was involved on the periphery.  
16  
17 Q. I see.  
18 A. Yes, I was.  
19  
20 Q. Do you know if there were many public submissions in  
21 respect of that particular EMO?  
22 A. It was bundled up with other controls that included  
23 flooding overlays and also kind of character overlays.  
24 There were a number of submissions. I don't know what they  
25 were off the top of my head in terms of numbers.  
26  
27 Q. I see. Just to understand before we get to the second  
28 pathway how EMOs sit practically within the planning  
29 system, for you as somebody who works within the planning  
30 department at the council do you consider it a large step  
31 to impose an overlay on land?  
32 A. Not a large step, but it's certainly a step that needs  
33 to have strategic justification.  
34  
35 Q. I see. Particularly for something like an EMO, it is  
36 a step that necessarily is restrictive of the rights of the  
37 property owner, isn't it? The fact that the EMO sits over  
38 the land restricts their use of the land in some respects?  
39 A. It requires additional, I guess, consideration before  
40 development's approved.  
41  
42 Q. I see. That's one of the reasons why the public  
43 consultation process is seen to be important?  
44 A. One of the reasons, yes.  
45  
46 Q. Let's talk about the second path way now. Now, this  
47 is if the minister is the authority. That starts, does it,

1 with a request by the council to the minister to agree to  
2 be the authority?

3 A. Yes.

4

5 Q. And is that a step that's taken concurrently with  
6 submitting all of the other paperwork for the EMO or is it  
7 just an initial step of requesting that the minister be  
8 prepared to become the planning authority?

9 A. No, it goes along with all of the paperwork for the  
10 amendment.

11

12 Q. So you do all of the work but you might get a negative  
13 response from the minister, in which case you become the  
14 authority?

15 A. True.

16

17 Q. And if that happens you're then, what, in a public  
18 consultation process?

19 A. Yes, unless the minister exempts council from that.

20

21 Q. I see. Did you say earlier that the principal  
22 differentiation in terms of time between the process if the  
23 minister's the authority verse the process if the council's  
24 the authority is the ability of the minister to exempt  
25 herself from the public consultation requirement?

26 A. It is, as well as the minister, I guess, going through  
27 all of the steps council has to do not concurrently but  
28 more quickly.

29

30 Q. Right.

31 A. So, for example, for a council amendment where we go  
32 through the full process there are a number of, I guess,  
33 check-in points with the council itself to make decisions.

34

35 Q. Yes.

36 A. So --

37

38 Q. That is the elected representatives?

39 A. Yes, exactly, elected representatives. Whereas if the  
40 minister does it then she obviously doesn't need to go  
41 through those stages. She just, I guess, gets the request  
42 and makes the decision about whether she wants to be the  
43 authority and then can go to a decision about whether to  
44 approve the amendment.

45

46 Q. The minister, though, can also exempt council from  
47 the public consultation process?

1 A. Yes.  
2  
3 Q. And that exemption could be granted at the request of  
4 council?  
5 A. Yes, I believe so.  
6  
7 Q. Council, for example, could request that the minister  
8 become the relevant authority and, in the alternative, if  
9 the minister was unwilling to become the relevant authority  
10 request that the minister exempt the council from  
11 the public consultation process?  
12 A. Yes, I believe so.  
13  
14 Q. And that outcome would ensure that there's at least  
15 some abbreviation of the council's own process?  
16 A. Yes.  
17  
18 Q. But it would still almost inevitably be a longer  
19 process than if the minister stepped in as the authority?  
20 A. Yes.  
21  
22 Q. Thank you. Has the council - well, no, before I come  
23 to that let me ask a more general question. How, as a  
24 matter of practicality within the planning department of  
25 the council, does the question of whether or not an overlay  
26 of any kind ought be imposed come to be considered?  
27 A. It's usually through - planning scheme review is one  
28 mechanism where we have to review the planning scheme every  
29 four years, and as part of that we look at how the planning  
30 scheme is operating and whether there's any gaps. Another  
31 mechanism could be if there's VCAT decisions, for example,  
32 that planners become aware of and that are then shared with  
33 us outside of that formal process.  
34  
35 Q. Now, accepting that you weren't at the council at the  
36 time, for the purpose of preparing to give evidence today  
37 have you become generally aware of the circumstances in  
38 McCrae; that is, the two landslides that occurred in 2022  
39 and 2025?  
40 A. I have, yes.  
41  
42 Q. And you're also aware of the fact that there's not an  
43 extant EMO for the area where the landslides occurred?  
44 A. Correct.  
45  
46 Q. Is it a surprise to you that there wasn't a step taken  
47 to impose an interim EMO after the 2022 landslide?



1 A. No, because I guess for a couple of reasons. While  
2 there's not an erosion management overlay over the site,  
3 there are a number of other overlays which allow  
4 consideration of erosion. So the ESO and the DDO. So that  
5 combined with council's internal process of utilising the  
6 2012 Cardno data is effectively managing development in  
7 that area in a similar manner to an erosion management  
8 overlay. And I guess the other reason is because, whilst  
9 the cause of the landslide is obviously being investigated,  
10 it didn't appear to be as a result of buildings and works;  
11 it appeared to be as a result of water, which overlays  
12 don't control.

13  
14 Q. That is true, that overlays don't control water. But  
15 as a matter of ordinary application EMOs are applied in  
16 areas that are susceptible to landslide, aren't they?

17 A. Yes.

18  
19 Q. So the fact that there had been a landslide of some  
20 magnitude is perhaps indicative alone, irrespective of  
21 cause, of the fact that the area might be one that's  
22 properly subject to an EMO; would you accept that?

23 A. Yes.

24  
25 Q. And are you aware of whether or not consideration was  
26 given to an interim EMO being applied in the McCrae area  
27 after the November 2022 landslide?

28 A. No, I don't - I don't think one was considered.

29  
30 Q. You mentioned before ESOs and DDOs, and I'm going to  
31 get confused very quickly with the initialisations. What's  
32 an ESO?

33 A. Environmental significance overlay.

34  
35 Q. What's a DDO?

36 A. Design and development overlay.

37  
38 Q. And your evidence was to the effect that the ESO and  
39 DDO that apply in respect of the McCrae area have an  
40 operation that is not unlike the operation of an EMO; is  
41 that a fair statement of what you said?

42 A. Yes, they allow for consideration. So I guess, to  
43 clarify, the erosion management overlay would be the most  
44 appropriate tool. That's the planning tool that's in place  
45 for erosion. And there has been recommendations in the  
46 planning scheme review that there is a need to update the  
47 mapping and apply a permanent EMO across the shire. So

1 that is certainly on the radar to do. But in terms of  
2 whether or not there was, I guess, a more urgent need after  
3 those landslips, those overlays do allow consideration of  
4 buildings and the risk of erosion.

5  
6 Q. I see. And so is it your evidence then that as a  
7 matter of practicality if there was building work proposed  
8 in the McCrae area that would be assessed in a particular  
9 way if an EMO is in place, although there is no EMO in  
10 place it would still be assessed in relevantly the same way  
11 by reason of the combination of the ESO and DD0?

12 A. And the combination of the internal process that  
13 council uses, which is to use the 2012 Cardno mapping in  
14 areas that are in red to look at whether a geotech  
15 assessment is required.

16  
17 Q. And is this an area in red?

18 A. Yes.

19  
20 Q. And so, that being so, do you understand why there was  
21 never an erosion management overlay applied to this  
22 particular area?

23 A. There was the intent to do that with the updated  
24 mapping. So I guess when looking at overlays we use the  
25 best available mapping.

26  
27 Q. Yes.

28 A. 2012, if we're looking at applying a permanent  
29 overlay, you'd be looking to update that mapping. And so  
30 I guess the process for those permanent overlays was to  
31 occur. And a consideration of an interim, yes, we hadn't  
32 considered that.

33  
34 Q. You've looked at the 2012 mapping?

35 A. At a high level.

36  
37 Q. I see. Is there anything in the 2012 mapping that  
38 indicates that the McCrae area ought not have had an EMO  
39 applied?

40 A. No.

41  
42 Q. Again, accepting the fact that you weren't there at  
43 the relevant time, is there any information that you're  
44 aware of that would indicate why an EMO wasn't applied  
45 originally?

46 A. No.

1 Q. I see. Thank you. I asked you before if there was to  
2 your knowledge any consideration of an EMO - an interim  
3 EMO, rather, being applied after the November 2022  
4 landslide. I want to move now to the January 2025  
5 landslide. Has there to your knowledge been consideration  
6 given by the council seeking to impose an interim EMO over  
7 the McCrae area?

8 A. Yes.

9  
10 Q. All right. Now, are you involved in those  
11 considerations?

12 A. Yes.

13  
14 Q. I see. And who is it that is considering it or is it  
15 a group or a person?

16 A. No, it's a group at council.

17  
18 Q. Is it a committee?

19 A. It's not an official committee, but it's got the  
20 relevant people across council.

21  
22 Q. Not just within the planning department?

23 A. Not just within planning.

24  
25 Q. Okay. And are you part of that relevant group?

26 A. Yes.

27  
28 Q. I see. And when was that relevant group formed?

29 A. We started considering it in January, and then we've  
30 met a number of times since then.

31  
32 Q. And the consideration is whether to seek to impose an  
33 interim EMO?

34 A. There's two. So it's around the interim EMO and then  
35 also to progress the updating of the 2012 mapping so we can  
36 proceed with a permanent overlay.

37  
38 Q. I see. Okay. Well, let's just stick with the interim  
39 for present purposes. Consideration commenced on the  
40 question of an interim EMO in January, did you say?

41 A. Yes.

42  
43 Q. And what's the current state of the council's  
44 consideration on that question?

45 A. So we are - we need some geotechnical advice in terms  
46 of whether to look at the red and the yellow or just the  
47 red, and also around the mapping because there are

1 non-contiguous areas, so kind of I guess blobs of the red  
2 and yellow areas, which we need to determine whether or  
3 not, and they may only apply over certain properties. So a  
4 decision needs to be made whether or not the overlay  
5 applies to that whole property or not.  
6

7 Q. Just explain to me for a moment the relevance of the  
8 red or yellow in these considerations. Start from the  
9 basis that you know that on this particular hill in McCrae  
10 there's been two landslides since 2022. That's a known  
11 fact.

12 A. Yes.

13  
14 Q. You accept that. You've also got mapping, and the  
15 mapping's got some colour codes. And are you saying that  
16 the colour coding of the area where the particular  
17 landslides have occurred is unclear or is it areas around  
18 that that's unclear?

19 A. No, sorry, we're looking at shire wide, not just for  
20 the McCrae area.  
21

22 Q. I see. I see. Well, that's important to understand.  
23 So when you've been giving evidence about the possibility  
24 of an interim EMO being applied you're not speaking about  
25 an interim EMO to be applied in respect of the McCrae area  
26 alone?

27 A. No, we're looking at shire wide.  
28

29 Q. Has consideration been given to whether or not there  
30 should be an interim EMO process in respect of the McCrae  
31 area or a part of the McCrae area alone?

32 A. Yes, that has been considered. I guess the issue with  
33 that is there are other areas in the shire that are also  
34 red. So, whilst that would address McCrae, it may not  
35 address the other areas in the shire.  
36

37 Q. And then there's the concern about the orange and  
38 whether you need to go - or did you say yellow or orange; I  
39 can't remember?

40 A. Yes, orange, yellow; yes.  
41

42 Q. But is there any reason why council couldn't have  
43 formed the view very quickly after January 2025, if not  
44 before, that at least in respect of those areas that are  
45 red on the 2012 Cardno mapping that an EMO should be  
46 applied immediately?

47 A. In relation to McCrae or more generally?

1  
2 Q. Well, start with McCrae. In relation to McCrae itself  
3 is there any particular reason why that decision couldn't  
4 have been taken quickly?

5 A. No, apart from just ensuring that the evidence base  
6 was okay.

7  
8 Q. The evidence base is unlikely to be contested in  
9 circumstances where there have been two landslides, isn't  
10 it?

11 A. True.

12  
13 Q. So was the real concern that there might be a risk in  
14 applying an interim EMO in respect of McCrae only when  
15 there are other areas within the council that are  
16 relevantly similar to McCrae also red on the Cardno mapping  
17 but no EMO applied? Was that the actuating concern that  
18 meant that you didn't seek to apply an interim EMO in  
19 respect of McCrae only?

20 A. We were considering, if we were going to go through a  
21 planning scheme amendment process via the minister or  
22 council, it would make sense and be the most efficient  
23 process to do it for all of the red areas because it's the  
24 same effective process and time limit, I guess.

25  
26 Q. I see. So then let's expand one of my earlier  
27 questions out. Is there any reason why the council  
28 couldn't have come to a decision relatively quickly to seek  
29 to apply an interim EMO in respect of any red areas on the  
30 2012 Cardno mapping that are not currently subject to an  
31 EMO?

32 A. There are no subject to, I guess, the relevant  
33 documentation and ordinances, so the schedules to the EMO  
34 being drafted. But --

35  
36 Q. Yes, there is the practical matter that the schedules  
37 need to be drafted. But they would be drafted once a  
38 decision had been taken to seek to impose the EMO, wouldn't  
39 they?

40 A. True.

41  
42 Q. And was consideration given so far as you can recall  
43 to applying an interim EMO to all red areas on the Cardno  
44 mapping?

45 A. Say that again?

46  
47 Q. Was consideration in fact given to applying an interim

1 EMO to all red areas on the Cardno mapping that were not  
2 currently subject to an EMO?  
3 A. Yes, this year.  
4  
5 Q. That was considered?  
6 A. That's something that we have considered, yes.  
7  
8 Q. It's still under consideration?  
9 A. It is, yes.  
10  
11 Q. So no decision's yet been taken?  
12 A. No.  
13  
14 Q. And you're also considering, I think you said, the  
15 position of some of the yellow or orange areas on the  
16 Cardno mapping?  
17 A. Yes.  
18  
19 Q. Is that right?  
20 A. Yes.  
21  
22 Q. And is the consideration there whether some or all of  
23 those areas ought also be subject to an interim EMO?  
24 A. Yes.  
25  
26 Q. So the current state of the matter is since January  
27 the council's been giving consideration to this question.  
28 It's not a formal committee but there's a group. If you're  
29 on it, you know who you are. No decision yet taken in  
30 respect of the red areas. No decision yet taken in respect  
31 of the orange or yellow areas. Is there a timeframe by  
32 which these decisions are agreed to be taken or is it less  
33 formal than that?  
34 A. Yes, so we would be looking to go to council for a  
35 decision in late July, early August.  
36  
37 Q. Somebody is going to put a paper together to council,  
38 and the council will consider it in session?  
39 A. Yes.  
40  
41 Q. Is that how it happens?  
42 A. Yes.  
43  
44 Q. When did you say? Late July, early August?  
45 A. Yes.  
46  
47 Q. How often does council meet?

1 A. It's just changed. I think it's now every three  
2 weeks.  
3  
4 Q. Every three weeks. And how long in advance do you  
5 need to submit a paper in order for the council to consider  
6 it at a meeting? Is there a process?  
7 A. There is. From memory, I think it's about three  
8 weeks.  
9  
10 Q. These considerations commenced in January. Does this  
11 group meet? Do you actually sit down together or is it  
12 less structured than that?  
13 A. No, we meet.  
14  
15 Q. All right. And do you meet regularly?  
16 A. Usually about monthly.  
17  
18 Q. Particular members of the group or the staff for whom  
19 they're responsible do work following these meetings, do  
20 they?  
21 A. Yes.  
22  
23 Q. To feed into the deliberations?  
24 A. Yes.  
25  
26 Q. So just explain to me why it's taken so long? It's  
27 been five months.  
28 A. M'hmm.  
29  
30 Q. What is it that has caused this to still be at the  
31 state where no decision's been reached?  
32 A. We were waiting for - when the board of inquiry was  
33 going to be finishing earlier, we were waiting until that  
34 had finished so that we could take in any other relevant  
35 considerations of the report. But, now that the inquiry  
36 has been extended, we're moving with a decision of council.  
37  
38 Q. Was that the sole reason?  
39 A. That was the reason it hadn't gone to council for a  
40 decision. And then in terms of the, I guess, overlay  
41 itself we've been needing to get advice from the geotech or  
42 I guess - yes, advice from geotech in terms of the red and  
43 the yellow areas, and whether or not it's appropriate to  
44 include the yellow or just the red areas.  
45  
46 Q. And who's giving that advice?  
47 A. We're getting external consultant's advice on that.

1  
2 Q. Geotechnical?  
3 A. Yes.  
4  
5 Q. Do you know who?  
6 A. I don't, off the top of my head.  
7  
8 Q. Has that advice now been received?  
9 A. No, it hasn't.  
10  
11 Q. And do you know when that advice will be received?  
12 A. I think in four to five weeks.  
13  
14 Q. So that advice will be received in four to five weeks,  
15 which will put you at the end of July?  
16 A. Yes.  
17  
18 Q. So this isn't going to council in late July, is it?  
19 A. So what's planned to go to council is seeking their  
20 approval to proceed with an interim overlay, and to make  
21 the data publicly available, and to I guess seek their  
22 approval to go through a 20 part 4 or seek the minister to  
23 go through a 20 part 4 amendment process, and then we would  
24 go back in October with the actual amendment documentation.  
25  
26 Q. Go back to council in October?  
27 A. M'hmm.  
28  
29 Q. And this is with the view to asking the minister then  
30 to become the responsible authority?  
31 A. Yes.  
32  
33 Q. And so if the council makes a decision in October to  
34 proceed with that process what's the next step?  
35 A. A request to the minister.  
36  
37 Q. And then the minister will give consideration to that  
38 request when she receives it at some point in time. And  
39 then, just remind me, what's the best and most likely  
40 fastest time?  
41 A. I'd suggest four to six months.  
42  
43 Q. From then. So if you get your skates on and you get  
44 something to council late July, early August and that  
45 causes something to go to the minister in October and the  
46 minister deals with it promptly, accepting the  
47 December/January period might be a period where less



1 happens than would otherwise, we're first quarter of 2026  
2 at best, possibly second quarter of 2026, is that fair?  
3 A. Yes, probably February/March.  
4

5 Q. When you're considering erosion management overlays as  
6 a concept do you think of it solely as a planning control  
7 or do you think of it as a matter that is also relevant to  
8 questions of safety?

9 A. No, as a planning control to manage development.  
10

11 Q. I see. Do you accept that the fact of an EMO in  
12 particular land might be capable of being used as an  
13 indicator for other non-planning control purposes?

14 A. I do.  
15

16 Q. And are you aware of whether that in fact occurs  
17 within council?

18 A. I'm not.  
19

20 Q. Can I just ask you as an experienced planning  
21 professional do you think that there ought be a more  
22 expedited process for the imposition of an interim EMO than  
23 currently exists under the state planning regime?

24 A. I do.  
25

26 Q. And if there was to be a more expedited process is  
27 there any particular way that you think that could be  
28 achieved?

29 A. I think the Minister for Planning should be the  
30 planning authority and use the best available data to apply  
31 those controls.  
32

33 Q. And when you give that evidence you're meaning  
34 specifically in the context of an interim EMO?

35 A. No, more broadly in relation to environmental risk.  
36

37 Q. I see.

38 A. There is, I guess, a systemic issue with particularly  
39 environmental risk overlays where the data comes out and it  
40 takes time for it to go into the system.  
41

42 Q. I see. So the same sorts of delays might apply in  
43 respect of bushfire risk?

44 A. Bushfire risk is different because the minister  
45 already essentially has put in the bushfire management  
46 overlay, and that's the process we think or I think would  
47 be better for environmental risk more generally.

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Q. That process that exists in respect of bushfire risk could in effect be picked up and applied to other environmental risks including landslide, in your view?

A. Yes.

Q. And that would create a system where not just interim but final overlays could be applied more quickly?

A. Yes, and in fact that would get rid of the need for interim overlays and you could go straight to a permanent overlay.

MR COSTELLO: Thank you. Madam Chair, I have no further questions.

CHAIRPERSON: (Inaudible). Thank you for coming along.

A. Thank you.

**<THE WITNESS WITHDREW**

MR COSTELLO: Happily, Madam Chair, that was the last witness for the day.

CHAIRPERSON: Yes, thank you. We'll adjourn until 10 am on Monday.

**AT 4.13 PM THE HEARING ADJOURNED UNTIL MONDAY, 23 JUNE 2025**

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